

# WORLD CQI | IRCA QUALITY WEEK 2023

Quality: realising your  
competitive potential

AI Decision Making:  
**How Quality  
Professionals Thrive  
and Prosper**



# Greg Hutchins PE CERM

- [QualityPlusEngineering.com](http://QualityPlusEngineering.com)
- [800Compete.com](http://800Compete.com)
- [WorkingIt.com](http://WorkingIt.com)
- 503.233.1012 or [Greg@workingit.com](mailto:Greg@workingit.com)



# Presentation Outline

1. Story: “Alas Poor Human”
2. AI Context
3. AI Decision Making – Social Context
4. Assurance & Accountability - Technical Context
5. Your Future: How to Thrive and Prosper

# 1. Story: “Alas. Poor Human’



Hamlet:  
“Alas, poor  
Yorick ....”

AI Robot:  
“Alas, poor  
human ....”



1



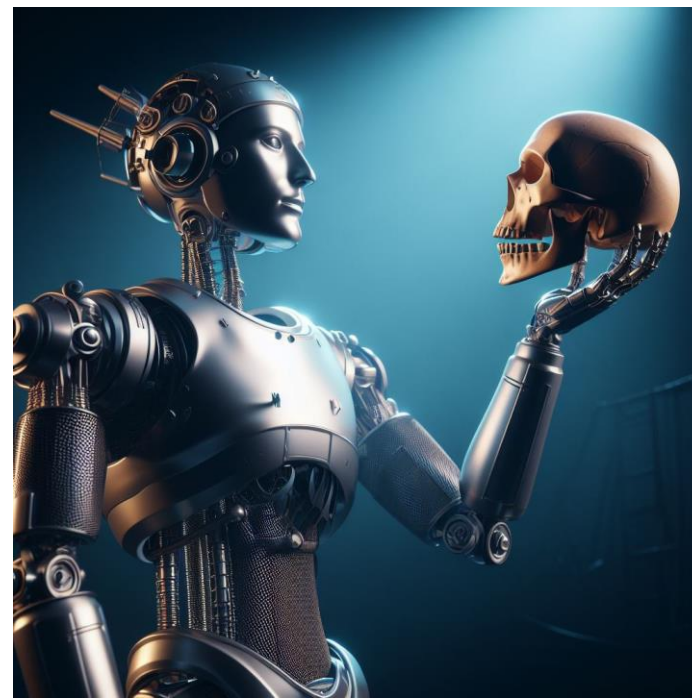
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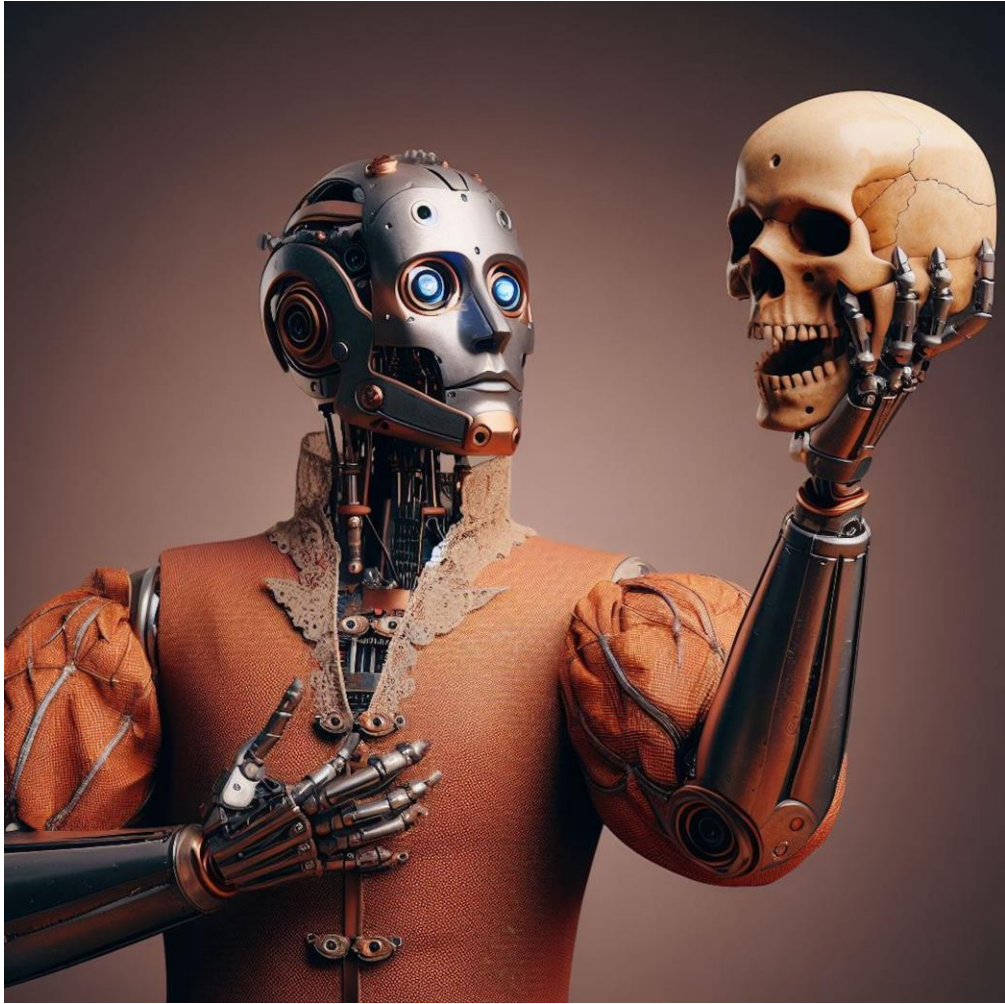


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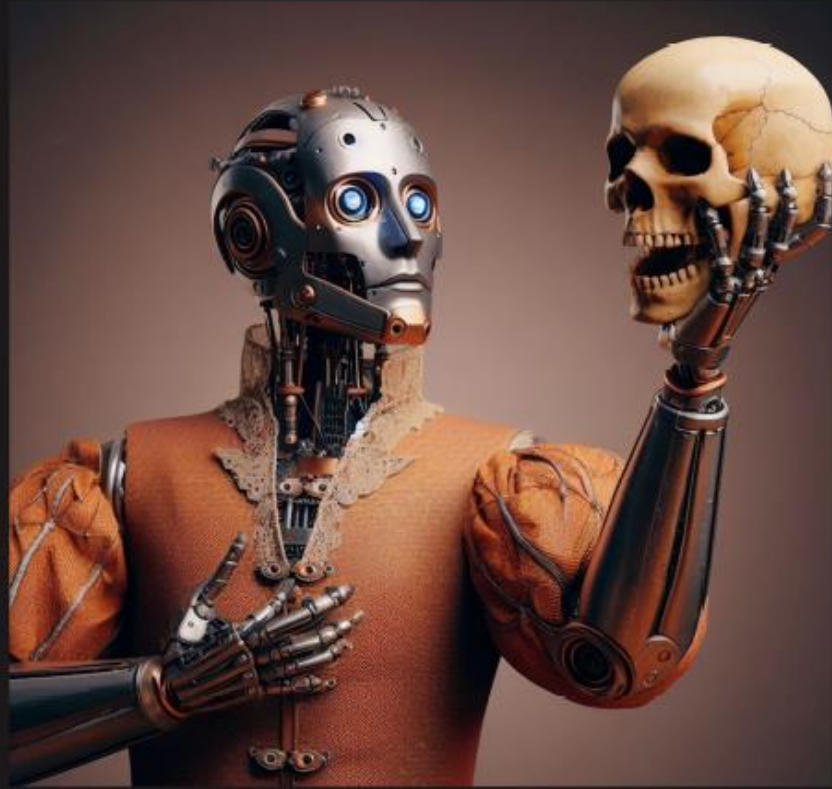
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# TRUST ME: AI RISK MANAGEMENT



GREG HUTCHINS  
MARGAUX HUTCHINS

## 2. AI Context



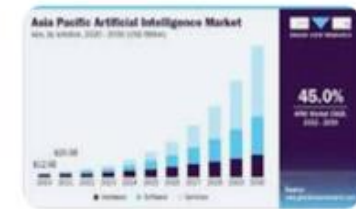
Global Web 3.0 Market Size  
Expected to Reach \$81 Billion by  
2030 as Branding & Marketing  
Needs Increase

NEWS PROVIDED BY  
Financialnewsmedia.com →  
Oct 06, 2022, 08:30 ET

ABOUT 28,500,000 results (0.48 seconds)

### USD 1,811.8 billion

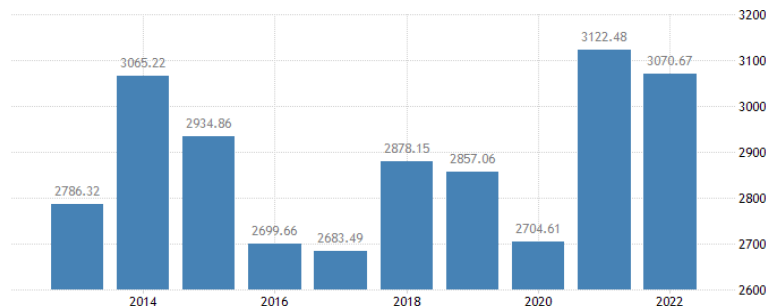
The global artificial intelligence market is expected to grow at a compound annual growth rate of 38.1% from 2022 to 2030 to reach **USD 1,811.8 billion** by 2030.



<https://www.grandviewresearch.com/industry-analysis>

Artificial Intelligence Market Size Report, 2022-2030

**AI market in 2030 will be 0.6 to 5.0 times greater than UK GDP**



World Bank

TRADINGECONOMICS.COM | WORLD BANK

**Sizing the prize**  
**PwC's Global Artificial Intelligence Study:**  
**Exploiting the AI Revolution**  
What's the real value of AI for your business and how can you capitalise?

<b>\$15.7tr</b> Potential contribution to the global economy by 2030 from AI	<b>+26%</b> Up to 26% boost in GDP for local economies from AI by 2030
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# What is AI?

- What is AI?
  - Artificial Intelligence (AI) is the **ability of a machine or system to mimic human intelligence to do tasks** and can repeatedly improve itself based on data it collects.
- Why does AI matter to YOU?
  - Today, the amount of data that is generated, by both humans and machines, far outpaces humans' ability to absorb, interpret, and make complex decisions based on that data.  
**Artificial intelligence forms the basis for all computer learning and is the future of all complex decision making.**
  - **Source:** NetApp, 2022

# AI Risk < = > Trust

- **Public policy:** AI is running ahead of policy makers.
- **Workers:** AI is already impacting employment, housing, and other decisions.
- **Professions:** AI is impacting the Future of Work from surveillance, product development, auditing, legal.
- **Companies:** AI is developed in many products. Development will require internal risk protocols.
- **Future issues:** Risk statutes, regulations, definitions, assurance, accountability & implementation are evolving

# Autonomous Decision Making Risks

## Discriminatory

- Healthcare access
- Tenant screening
- Criminal justice
- Facial recognition
- Employment screening
- Marketing

## Discriminatory

- Incarceration
- Homelessness
- Job loss
- Equity-stripping
- Debilitating health



# Picture This: For Your Organization

- New York City is issuing AI Bias Law impact 200,000 companies in January 2023.
- *Wall Street Journal* reports: “A New York City law that comes into effect in January will require companies to conduct audits to [assess biases, including along race and gender lines](#), in the AI systems they use in hiring. Under New York’s law, the hiring company is ultimately liable—and can face fines—for violations.” [9]

LAWFLASH

## NEW YORK CITY PROPOSES NEW RULES TO CLARIFY LAW ON EMPLOYERS’ USE OF ARTIFICIAL INTELLIGENCE

October 04, 2022

Gothamist

NYC delays enforcement of law aimed at identifying bi...

NYC delays  
enforcement of law  
aimed at identifying  
bias in AI hiring tools



# Decision Making Rules of Engagement

*"Crush! Kill! Destroy!"*

Killer Android IDAK Alpha 12, Lost in Space

John: *Jesus, you were gonna kill that guy.* The Terminator: *Of course: I'm a Terminator*

John: ... You just can't go around killing people.

Terminator: Why?

Terminator 2: Judgment Day

What are **rules of engagement** between humans and machines for autonomous decision making?

# 3. AI Decision Making – Social Context

- AI problem solving & decision making is every where
- It is often black box decision making & can be unexplainable
- Bias gets baked in algorithmic decision making
- Rules of human & machine engagement are not defined
- Rules of engagement involve trust, fairness, explainability, and assurance



# Fast Food Decision Making

## Wages



Source: Linkedin comment

## Automation



Source: Daily Caller, 2020

# Autonomous Decision Making

**Bus + Driver**



Source: Pixabay, 2022

**Bus + No driver**



Source: SF Gate, 2022

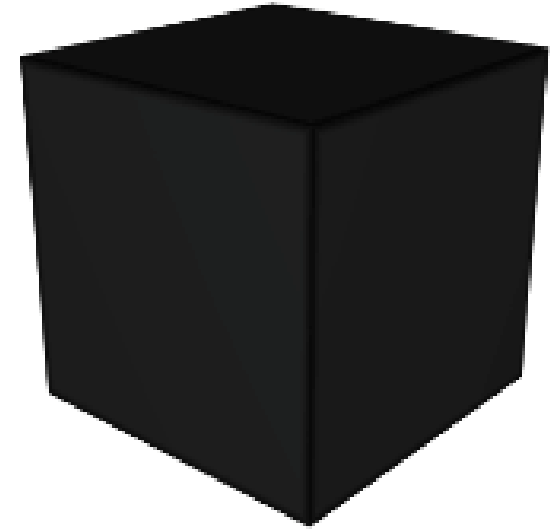
# Employment Decision Making

**Human Interviewer**



Source: Pexels, 2022

**Black Box Algorithm Interviewer**



Source: Pexels, 2022



# Medical Decision Making

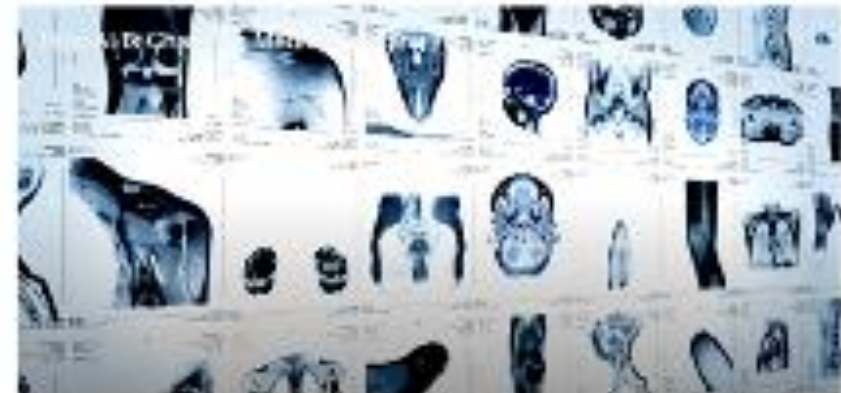
**Human Physician**



Source: Pexels

**AI Physician**

HEALTH + MEDICINE  
How AI Is Changing Medical Imaging to Improve Patient Care



Source: Time Magazine 2022

# Public Safety Decision Making

## Human Policing



Source: Pexels, 2022

## Machine Public Safety

News of State Arms & Space

### Report: Oakland police consider use of possibly lethal robots



Joshua Miller, SF GATE

June 17, 2022



Source: SF Gate, 2022

# Military Decision Making

## Policing



Video shows a drone hovering over a building and then dropping a robot on the roof.

Source: NY Post, Oct.26, 2022

## Military



Source: Pixabay

# 4: Assurance/Accountability: Technical Context

Assuring these AI questions is the future for CQI and its quality professionals:

1. **What** are the standards to assure AI compliance and adherence?
2. **How** will AI assurance and accountability be audited?
3. **Who** will conduct AI audits and assessments including their qualifications?



# US: 'What' Principles

## USA: AI Bill of Rights Principles



Safe and  
Effective  
Systems



Algorithmic  
Discrimination  
Protections



Data Privacy



Notice and  
Explanation

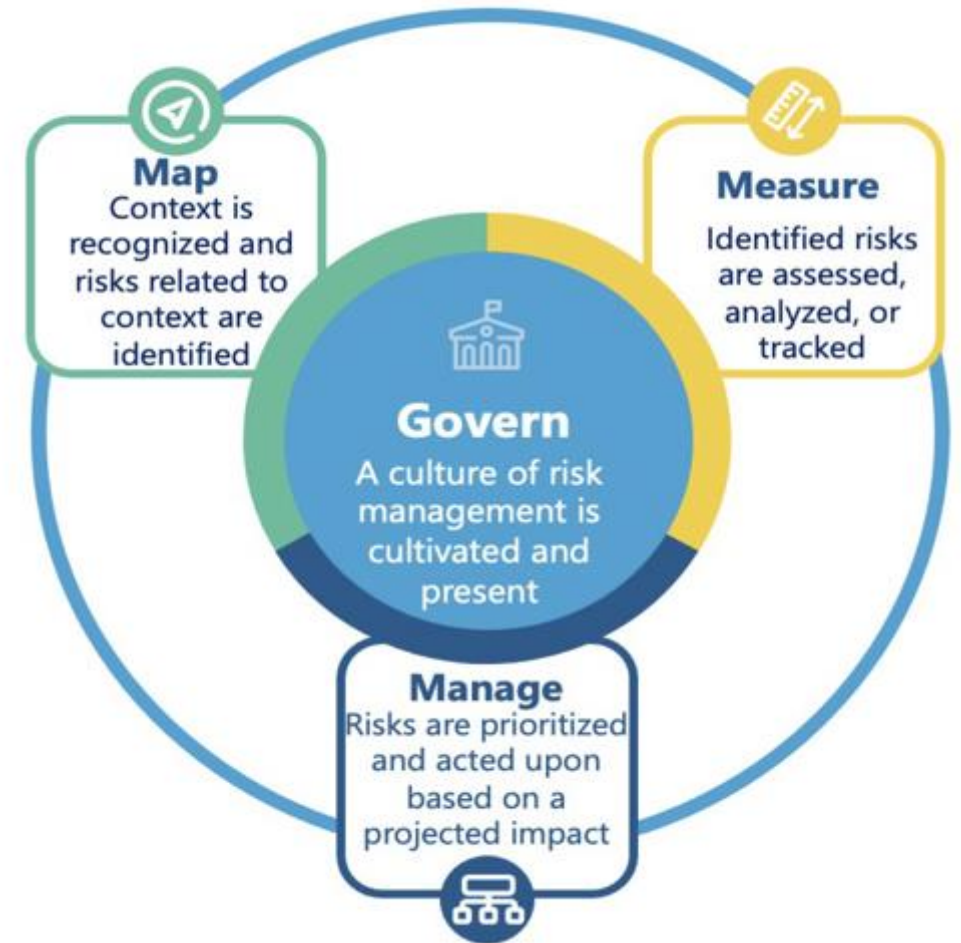


Human  
Alternatives,  
Consideration,  
and Fallback

# US: 'What' Standard

## NIST AI-RMF 'What' Standard:

1. Framework applies to automated **risk based, decision-making** systems.
2. Is part of US Presidential executive order for US Federal agencies



# EU: 'What' Regulation

- EU AI Act risk based system for AI assurance & accountability
- 4 levels of AI risk:
  1. Unacceptable risk. Threats to safety and people
  - 2. High risk. Infrastructure; enforcement; employment**
  3. Limited risk. Generative, Chatbots etc
  4. Limited risk. Video games, spam filters

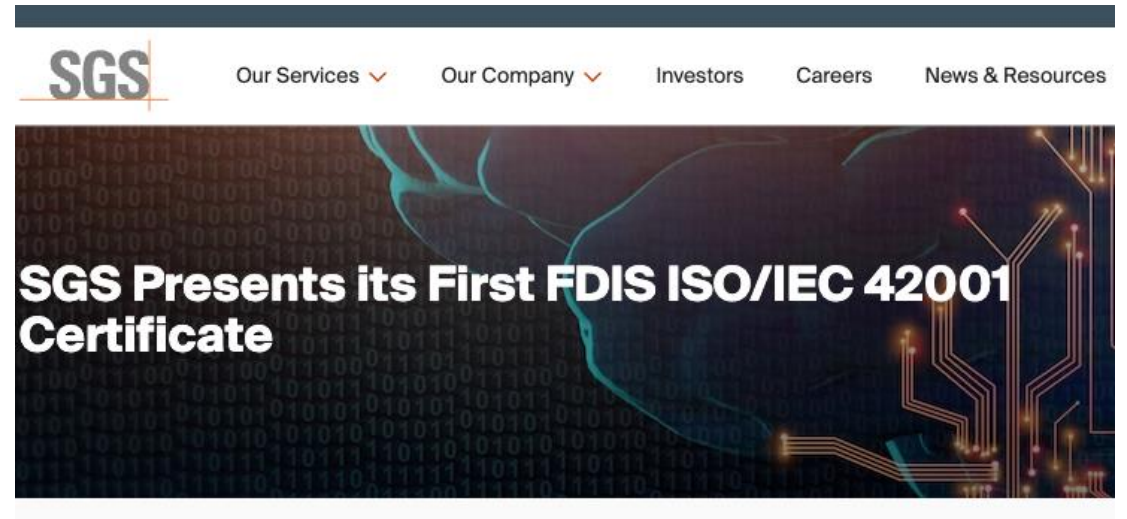
# EU 8 Areas Requiring Risk Assessment

1. Biometric identification and categorization of natural persons
- 2. Management and operation of critical infrastructure**
3. Education and vocational training
4. Employment, worker management and access to self-employment
5. Access to and enjoyment of essential private services and public services and benefits
- 6. Law enforcement**
7. Migration, asylum and border control management
8. Assistance in legal interpretation and application of the law



# Canada: 'What'

- AI Data Act (AIDA)
- ISO 42001 (FDIS)
  - Context
  - Performance evaluation
  - AI risk assessment
  - AI risk treatment



# EU: 'How'

- Conformity Assessment
  - Process of determining whether a product, service, or system meets the requirements of a particular regulation or standard.
- CE product marking
  - Product water marking



# EU: 'How' Conformity Assessment

- Management system assessment
  - First Party: Self declare compliance
  - Second party assessment
  - Third party certification - **ISO 42001 AI certification**
- EU AI Act
  - ISO 9001 – Quality Management System - Article 17
  - **Pay attention to above: May double # of ISO 9001 certifications**



# Commercial ‘How’ Solutions: AI Trust Labels



AI Nutrition Facts	
Generative Journeys in Twilio Engage	
<b>Description</b> Accelerate campaign execution by using language prompts to describe a campaign journey. Marketers can apply additional filters but then let CustomerAI create the journey and target the appropriate audience.	
<b>Privacy Ladder Level</b>	1
<b>Feature is Optional</b>	Yes
<b>Model Type</b>	Generative
<b>Base Model</b>	OpenAI - GPT-4
Trust Ingredients	
<b>Base Model Trained with Customer Data</b>	No
<b>Customer Data is Shared with Model Vendor</b> Journey prompts are NOT used for training OpenAI models	No
<b>Training Data Anonymized</b>	N/A
<b>Data Deletion</b> Journey inferences deleted after 30 days	Yes
<b>Human in the Loop</b> User sees output immediately in UI User must choose to publish journey	Yes
<b>Data Retention</b>	30 days
Compliance	
<b>Logging &amp; Auditing</b>	Yes
<b>Guardrails</b>	Yes
<b>Input/Output Consistency</b>	Yes
<b>Other Resources</b> Learn more at: <a href="https://www.twilio.com/en-us/customer-ai">https://www.twilio.com/en-us/customer-ai</a>	

Learn more about this label at [nutrition-facts.ai](#)





# US: 'Who'



# Commercial 'Who': Quality + Engineering Assurance Model

- **Analytical.** analytical risk analyses
- **Assurance.** three levels of assurance:
  - Compliance. compliance audit
  - Assurance with professional engineering opinion
  - Assurance with insurance coverage
- **Forensic.** Evidentiary



# 5. Your Future: How to Thrive & Prosper

**“A.I. will likely eat into a lot of management and decision-making jobs that formerly required college-educated workers** or even workers with graduate credentials, such as lawyers. Hence, A.I. is not “more of the same.”

- **Source:** July 2022 paper, “[The Labor Market Impacts of Technological Change](#): From Unbridled Enthusiasm to Qualified Optimism to Vast Uncertainty,” Autor, quoted in NY Times November 2, 2022

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ENGINEERING**

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Sejal Sharma

# SUMMIT DAY 1 PROGRAMME

## Understanding Frontier AI Risks (roundtable discussions)

Delegates will break out to discuss the following topics with multi-disciplinary attendees. Conclusions from each session will be published at the end of the summit.

### 1. Risks to Global Safety from Frontier AI Misuse

Discussion of the safety risks posed by recent and next generation frontier AI models, including risks to biosecurity and cybersecurity.

### 2. Risks from Unpredictable Advances in Frontier AI Capability

Discussion of risks from unpredictable 'leaps' in frontier AI capability as models are rapidly scaled, emerging forecasting methods, and implications for future AI development, including open-source.

### 3. Risks from Loss of Control over Frontier AI

Discussion of whether and how very advanced AI could in the future lead to loss of human control and oversight, risks this would pose, and tools to monitor and prevent these scenarios.

### 4. Risks from the Integration of Frontier AI into Society

Risks from the integration of frontier AI into society include election disruption, bias, impacts on crime and online safety, and exacerbating global inequalities. Discussion will include measures countries are already taking to address these risks.

## Improving Frontier AI Safety (roundtable discussions)

Delegates will break out to discuss the following topics with multi-disciplinary attendees. Conclusions from each session will be published at the end of the summit.

### 1. What should Frontier AI developers do to scale responsibly?

Multidisciplinary discussion of Responsible Capability Scaling at frontier AI developers including defining risk thresholds, effective model risk assessments, pre-commitments to specific risk mitigations, robust governance and accountability mechanisms, and model development choices.

### 2. What should National Policymakers do in relation to the risk and opportunities of AI?

Multidisciplinary discussion of different policies to manage frontier AI risks in all countries including monitoring, accountability mechanisms, licensing, and approaches to open-source AI models, as well as lessons learned from measures already being taken.

### 3. What should the International Community do in relation to the risk and opportunities of AI?

Multidisciplinary discussion of where international collaboration is most needed to both manage risks and realise opportunities from frontier AI, including areas for international research collaborations.

### 4. What should the Scientific Community do in relation to the risk and opportunities of AI?

Multidisciplinary discussion of the current state of technical solutions for frontier AI safety, the most urgent areas of research, and where promising solutions are emerging.



# CQI Professionals

- **What:**

- [Get ISO 42001 FDIS](#) (AI risk management system standard)
- Get [US NIST AI RMF](#) (**FREE**)

- **How:**

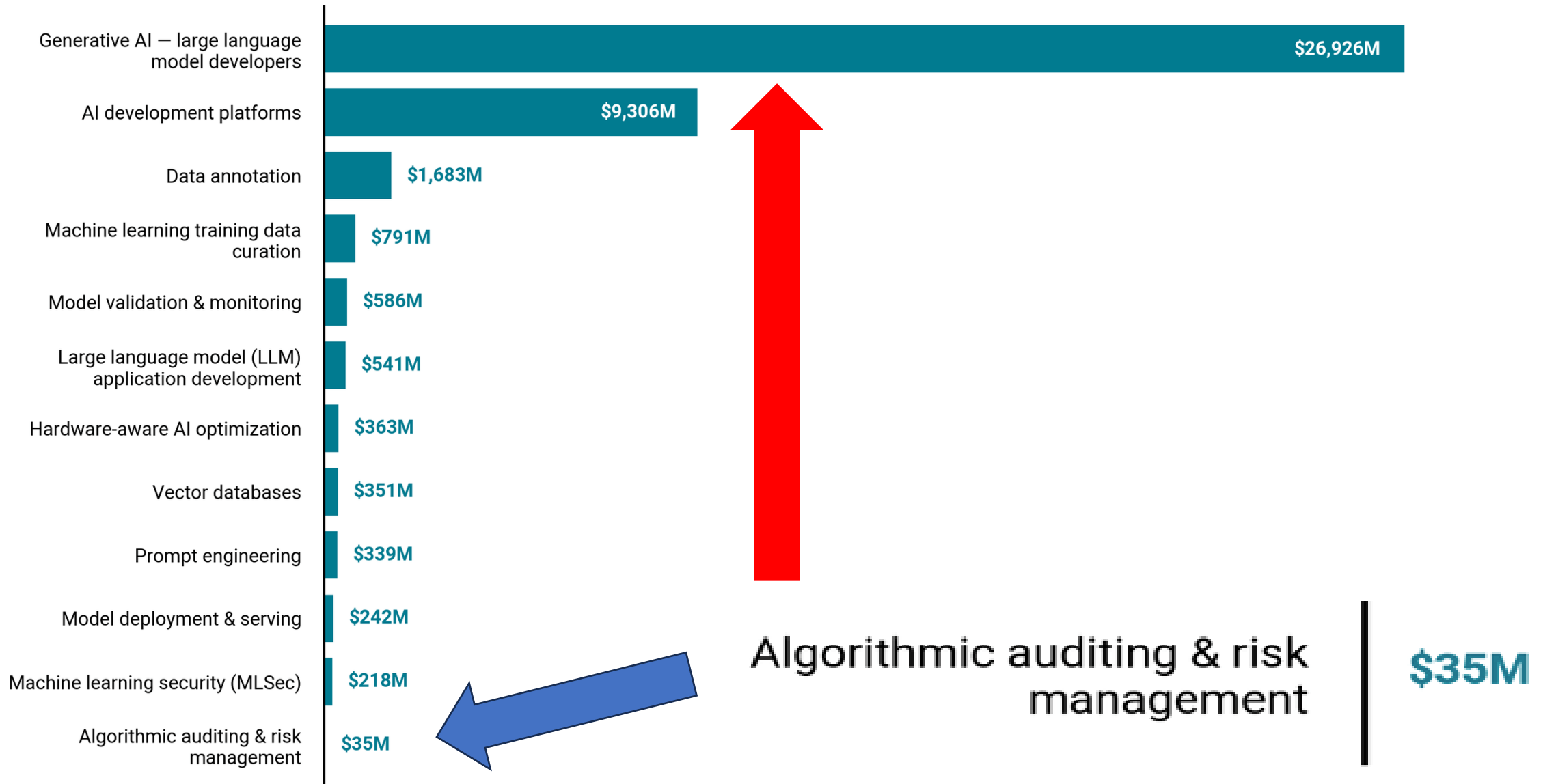
- Review [ISO 19011](#) – 2018 & do it
- Know and do risk based auditing for 1<sup>st</sup>/2<sup>nd</sup>/3<sup>rd</sup> party auditing
- Know and do risk based, decision making

- **Who:**

- If you (**CQI & IRCA members and quality management professionals**) do above, **YOU** will be 'who'



# Large language model operations (LLMOps) total equity funding





# Extra resources

- Andrew Ng's ebook- [How to Build Your Career in AI](#)
  - AI for Everyone Coursera course (People can audit it for free) <https://www.coursera.org/learn/ai-for-everyone>
- Free machine learning and artificial intelligence from google - <https://cloud.google.com/learn/training/machinelearning-ai>

# Top 10 take aways:



**Embrace AI:** Share insights about how AI shapes the future of decision-making, emphasising its importance in managing the data deluge



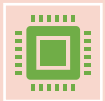
**Discuss Impact:** Engage your network with discussions on AI's influence on public policy, employment, professions, companies, and evolving regulations



**Highlight Ethical Concerns:** Start conversations around AI decision-making's ethical aspects, especially the potential for bias and its implications in various sectors



**4Explore Upcoming Laws:** Inform your network about upcoming AI-related legislation, such as New York City's AI Bias Law, and its potential impact on businesses



**Quality Assurance:** Stress the significance of quality assurance and AI, including standards and regulations like ISO 42001 FDIS and NIST AI RMF



**Futureproofing:** Share tips on how professionals can future proof themselves by understanding AI risk management, auditing, and decision-making



**Be the Expert:** Position yourself as an authority in the field, offering guidance to your network on mastering AI standards and risk-based audit



**Join Discussions:** Engage in LinkedIn discussions on AI's impact on the job market and its role in reshaping the workforce.



**Networking:** Connect with like-minded professionals, AI enthusiasts, and quality management experts to stay updated and share knowledge.



**Stay Informed:** Keep your LinkedIn network informed about the latest developments in AI and quality management, demonstrating your commitment to staying at the forefront of these evolving fields.



Thank you

Any questions?