



JUSE-Convention

International conference on Quality 2025



Dates September 1 (Mon) - 4 (Thu), 2025

Venue Belle salle Shinjuku Grand

Invitation to ICQ'25-Tokyo

The International Conference on Quality (ICQ), first held in Tokyo in 1969, has been held every three years on a rotating basis by the American Society for Quality (ASQ), the European Organization for Quality (EOQ), and the Union of Japanese Scientists and Engineers (JUSE), with the cooperation of the International Academy for Quality (IAQ). It is one of the world's leading conferences with a long history. The ICQ has contributed to many companies and researchers by providing a place where experts and practitioners of "quality" can meet and share cutting-edge research results and practical experience. The conference had been suspended since 2014 due to various circumstances, but after discussions with each organization, it has been decided that it will be held again in Japan in 2025. The conference aims to be a landmark venue for a new era of quality management.

The main theme of the International Conference on Quality (ICQ 2025) is "Quality Next ~Evolution of Quality Opens the Future~." The Japanese economy has been stagnant for such a long period of time that it has been called "the lost 30 years." In the 1980s, hailed as "Japan as No. 1", the Japanese industry became unmindful of the essential role of quality management, which is to satisfy the needs of society and customers, and began to manage its companies by reducing the role of quality management to simply managing products and services to meet standards. As a result, changes in society and customers have become harder for management to reach.

Japanese industry is not unaccountable for having delayed management reform by clinging to its successful experience under a system that makes it difficult for management to realize that the needs of society and customers have shifted from material satisfaction to emotional satisfaction. Recent changes that have fundamentally overturned many existing values, such as DX (digitalization), GX (environmental management), and UX (customer experience value), represent an opportunity for the Japanese industry, which has been described as "lagging behind" in the transformation of industrial structure, to catch up all at once.

The strategy is to "create new value that meets the changing needs of society and customers" and "acquire organizational capabilities that make this possible" by incorporating them into a three-step process of "business strategy formulation, inter-functional coordination, and business execution" and executing them using new information processing technologies such as DX (5G, IoT, Big Data, AI, etc.) in addition to TQM methods. This is the quality management for the new era. This conference will be a meaningful opportunity to accelerate this new approach and increase the number of colleagues trying to revive the Japanese economy.

Top management and leaders from academia and industry worldwide will gather to share the latest research findings and practical experience on quality based on 10 major themes. This is an excellent opportunity to strengthen your competitiveness at the global level by placing "quality" at the center of management in this new era. We hope you will take advantage of this valuable opportunity to participate in the International Conference on Quality ICQ2025.

Together, we will create the quality of the future. We sincerely look forward to your participation.

Shinichi Sasaki

Chairman, Organizing Committee
International Conference on Quality (ICQ2025)-Tokyo

Quality Next

~ Evolution of Quality opens the Future ~

Program Overview (Tentative plan)

	Day 1 (9/1)	Day 2 (9/2)	Day 3 (9/3)	Day 4 (9/4)
Morning	10:00–12:00 - Pre-Conference	9:00–12:00 - Opening - Keynote & Special Lectures	9:00–12:00 - Oral Presentation Sessions - Special Program Sessions	8:30– - Company Visits
Afternoon	13:00–17:00 - Pre-Conference	14:00–18:30 - Oral Presentation Sessions - Special Program Sessions	13:00–16:30 - Oral Presentation Sessions - Special Program Sessions	- Company Visits 16:30 (Conclusion)
Evening	17:30–19:30 - Welcome Reception		17:00–19:00 - Farewell Banquet	

1.Pre-Conference	This session will introduce the basics of three key themes essential for improving quality in companies: Policy Management and Daily Management, Problem Solving, and QC Circles (Small Group Activities).
2.Welcome Reception	This reception is mainly for guests from overseas and those who come early for pre-registration. Light meals and drinks will be served.
3.Farewell Banquet	This is a party held at the end of the conference. It is a dinner event where participants can say goodbye and enjoy talking with each other.
4.Company Visit	You will visit companies in the Kanto region and observe how Japanese companies work on-site, including their operations and initiatives.

Host

Union of Japanese Scientists and Engineers (JUSE)

Co-Organizers

American Society for Quality (ASQ)
European Organization for Quality (EOQ)
International Academy for Quality (IAQ)

Sponsors

Asian Network for Quality
Association of Risk Management Japan (Risk and Insurance Management Society Japan Chapter)
Central Japan Quality Control Association
ChuSanRen (Central Japan Industries Association)
Corporate Synergy Development Center
CQI (Chartered Quality Institute)
Indian Foundation for Quality Management
Industrial Value Chain Initiative
Japan Auto Parts Industries Association
Japan Automobile Manufacturers Association
Japan Chemical Innovation and Inspection Institute
Japan Forging Association
Japan International Cooperation Agency
Japan Productivity Center
Japan Quality Assurance Organization

Japan Robot Association
Japanese Standards Association
KEIDANREN (Japan Business Federation)
Nikkei Inc.
Office of Industrial Affairs, Royal Thai Embassy
Quality Circle Forum of India
Reliability Engineering Association of Japan
Robust Quality Engineering Society
Technological Promotion Association (Thai-Japan)
The Association for Overseas Technical Cooperation and Sustainable Partnerships (AOTS)
The Japan Chamber of Commerce and Industry
THE JAPAN INSTITUTE OF INDUSTRIAL ENGINEERING
The Japanese Society for Quality Control
THE NIKKAN KOGYO SHIMBUN,LTD.

Opening Session

Keynote Speech

Quality Management in the Era of New Value: Evolving TQM Toward "Quality Next"

The Union of Japanese Scientists and Engineers (JUSE) has promoted "quality management" with a focus on meeting ever-changing customer needs. By applying this approach mainly in the manufacturing industry, JUSE has contributed to building the "high quality" reputation of Japanese products.

However, in the late 21st century, customer needs have shifted from "material satisfaction" to "emotional satisfaction." In response, TQM, which has helped strengthen the international competitiveness of manufacturing, now requires innovative transformation.

Emotional satisfaction comes from the outcomes of customers' own actions. Therefore, the role of companies is shifting from simply providing products and services to supporting and enabling customers to create their own satisfaction. This means that building a "value co-creation process" with customers has become essential.

However, the value co-creation chain with customers is complex and unstable. To effectively support and follow these processes, companies must use digital technologies such as 5G, IoT, and AI. Additionally, companies need to clarify and quickly acquire the organizational capabilities required to execute these processes.

To support the development of new methods and organizational capabilities, further evolution of TQM is now essential.



TOYOTA MOTOR CORPORATION **Shinichi Sasaki** Former Executive Vice President

Profile

After graduating from the Department of Mechanical Engineering, Faculty of Engineering at Hokkaido University in 1970, he joined Toyota Motor Industry (now Toyota Motor Corporation). He was active in the field of quality management for many years, serving as Director in 2001, Senior Managing Officer in 2003, and Executive Vice President in 2005. In 2009, he was appointed as Executive Vice President and Member of the Board. Subsequently, he served as Senior Advisor and Technical Advisor in 2013, and as Advisor and Technical Advisor in 2016, before stepping down as Technical Advisor in 2018.

In recognition of his contributions to quality management and business administration, he was awarded the Medal with Blue Ribbon in the spring of 2019. In 2020, he received the Deming Prize for Individuals.

Since 2014, he has served as the President of the Union of Japanese Scientists and Engineers (JUSE) and has also been active as the Vice Chair of the JUSE Corporate Value Enhancement Management Forum and Chair of the Quality Management Research Committee. He has authored numerous books on quality management and business administration, with his notable work being Toyota's Built-in Quality.

1 Quality Management to Maximize Corporate Value at Komatsu Ltd. ~ Customer Value Creation Activities to Continue to be the Customer's Choice

The business environment surrounding companies is changing drastically daily, and changes in customer needs and technological advances are occurring at an ever-increasing pace. Our company's sales and production of construction and mining equipment, our main products, are expanding overseas, and the number of overseas employees has reached approximately 70%. In our business, we are accelerating our shift from simply selling products to improving our customers' productivity.

Since 2007, we have been promoting customer value creation activities in our company, or "brand management activities." Manufacturers and distributors work together to think thoroughly from the customers' point of view, realize what customers genuinely want to achieve, and deepen long-term relationships with customers. This results in the development of human resources and improving organizational capabilities worldwide. In this session, I would like to introduce our latest efforts in this activity.



Komatsu Ltd. **Tetsuji Ohashi** Director (Former Chairman of the Board)

Profile

Joined Komatsu Ltd. In 1977, after graduating from the University of Tokyo's Faculty of Engineering. He studied at Stanford Graduate School of Engineering in the U.S. for two years, starting in 1982. He was stationed at Komatsu in the U.K. After returning to Japan, he served as General Manager of the Awazu Plant Administration Department, General Manager of the Moka Plant, President of Komatsu America Corp., and General Manager of the Production Division. He was appointed as Director in 2009 and President and CEO in 2013. He introduced Smart Construction to the market and acquired Joy Global (now Komatsu Mining Corp.) in the United States. He has accelerated growth by leveraging Komatsu's strengths in IoT, etc. He became Chairman and representative Director in 2019 and Chairman of the Board in 2022. He will be appointed Special Advisor after retiring from the Board in June 2025.

He also served as Vice Chairman of the Japan Business Federation for four years from May 2019 and as Vice Chairman of its Board of Councilors for two years from May 2023.

Special Lecture

2 Strengthening the Management Foundation to Support Transformation — GDP* + Quality Management from a Mid- to Long-Term Perspective — *GDP: Green, Digital, and People Transformation

For a company to continuously contribute to society while enhancing its corporate value, it must constantly transform itself in response to changes in social and industrial environments. At Asahi Kasei, we are strengthening our management foundation to support transformation by focusing on three key themes from a mid- to long-term perspective: G (Green Transformation), D (Digital Transformation), and P (People Transformation).

In terms of quality management, we promote an approach where everyone understands the importance of quality, fulfills their respective roles, and collaborates to build quality together. As part of this initiative, we will also introduce the "Eight Principles for Strengthening Asahi Kasei's On-Site Capabilities," which serve as a guiding framework for this effort.



Asahi Kasei Corp. **Hideki Kobori** Chairman & Director

Profile

After graduating from the Faculty of Business Administration at Kobe University, he joined Asahi Chemical Industry (now Asahi Kasei) and gained extensive experience, primarily in the electronic components business. In 2008, he was appointed Director and Senior Executive Officer of Asahi Kasei Microdevices. After serving as the company's President and Representative Director, he took on the role of Senior Executive Officer at Asahi Kasei Corporation in 2012, playing a central role in corporate management. In 2016, he became President and Representative Director, driving business expansion and enhancing corporate value. Since 2022, he has been serving as Chairman & Director, leading the growth of the Asahi Kasei Group with a global perspective. Additionally, as Vice Chairman of the Japan Business Federation (Keidanren), he contributes to the development of Japan's industrial sector.

Special Discussion

Quality Next - Evolution of Quality opens the future

Based on the main theme of ICQ2025, "Quality Next ~Evolution of Quality opens the Future~" we will present a 60-minute Fireside Chat with three speakers and a coordinator. In this session, we will delve into the future of quality with business leaders who have achieved remarkable success in the field of quality.

We will explore various topics from different perspectives, such as industry challenges, the development of a quality culture for the future, successful case studies, and the important role of business leaders.

The session will also provide an opportunity to share practical ideas and approaches for addressing digital transformation (DX), sustainability, and the evolving expectations of customers.



coordinatore
Professore emerito
dell'Università di Tokyo
Yoshinori Iizuka

1 TVS Motor Company

Venu Srinivasan
Chairman Emeritus



Profile

Venu Srinivasan is Chairman Emeritus of TVS Motor Company, one of the largest two-wheeler manufacturers in the world and Sundaram-Clayton Limited, a leading manufacturer of automotive components in India. He holds an engineering degree from the College of Engineering, Chennai, India and a Masters in management from Purdue University, USA.

His commitment to competitiveness and quality of our economy is manifested through his company's market presence in more than 80 countries across the globe.

2 NorDan • Gruppen AS

Dag Kroslid
CEO



Profile

Dr. Dag Kroslid is CEO of the Norwegian-based window and door company, NorDan Group. Dr. Kroslid is an academician of the International Academy for Quality and a member of the board of the Swedish Institute for Quality. In 2023 he was honoured with the European Quality Leader award from EOQ.

3 Rakuten Group Inc.

Kentaro Hyakuno
Representative Director
Group Executive Vice President
Group COO
(Chief Operating Officer)



Profile

Joined Toyota Motor Corporation in June 1990. Joined Rakuten Group, Inc. as an Executive Officer in 2007 and was assigned as a Managing Executive Officer in 2009. Became a Director & Managing Executive Officer in 2013, a Director & Managing Executive Officer CSO in 2015, and, after retiring as a Director in 2016, assumed the role of Managing Executive Officer & COO. Promoted to Executive Vice President, COO & CMO in 2017 and further to Director, Group Executive Vice President & COO in 2021. Since 2022, began serving as Representative Director, Group Executive Vice President & Group COO, as well as President of the Communications & Energy Company. Additionally, has been a Director at JP Rakuten Logistics, Inc. since July 2021.

Special Program

1 Monozukuri (manufacturing) is Human Resource Development ~Skills and Technology Create the Future~

With the emergence of digital technology and AI in recent years, many people may be concerned that people will no longer be needed for manufacturing in the future.

However, no matter what era comes, people will always be at the center. There are various technologies, but it is people who use them and people who nurture them.

More efficient and better-quality goods are produced by mastering the skills, quantifying them, and teaching them to the machines.

An "old geezer" who has seen manufacturing throughout his 62 years in the field will talk about what is really important for manufacturing today.



TOYOTA MOTOR CORPORATION
Kawai Mitsuru
Executive Fellow

2 World Quality Leader Award (WQL Award)

IAQ (International Academy for Quality), ASQ (American Society for Quality), EOQ (European Organization for Quality), and JUSE (Union of Japanese Scientists and Engineers) have established the World Quality Leader Award (WQL Award) to honor leaders who have achieved outstanding results in the quality field and driven transformation and quality improvement. This award aims to widely recognize the achievements of exceptional individuals and share their influence with the world.



3 The Present and Future Challenges of a Circular Economy

This session will explore the current state and challenges of a circular economy, with a focus on the importance of quality management. Industry leaders, policymakers, and researchers will join as panelists to discuss various perspectives, including advancements in recycling technology, legal frameworks, industry initiatives, and changes in consumer awareness. We will analyze the current situation and share future strategies and innovative ideas, aiming to foster a deeper understanding of a circular economy and promote the building of a sustainable society.

Panasonic
Kao
METI
JAC



Special Program

4 AIH's Quality Management Journey -Pursuing to be the most sincere hospital -

Iizuka Hospital is committed to quality management based on TQM (Total Quality Management). In 1992, QC circle activities were introduced to promote improvement activities at the worksite level. In 2010, the Kaizen (improvement) Promotion Office was established to reduce waste and increase value. Improvement activities are being implemented throughout the hospital. Since 2007, the hospital has been working to reduce medical accidents by establishing a standardization and medical safety system through ISO 9001 certification.

Starting in 2018, Iizuka Hospital took the opportunity of the Deming Prize challenge to comprehensively review TQM, promote medium—and long-term plans, and put in place the mechanisms for these plans. Through these activities, it was awarded the Deming Prize in 2022.



ASO CORPORATION
Yutaka Aso
Chairman



Aso Iizuka Hospital
Fumio Fukumura
Specially Appointed Vice-president

5 DMG MORI's efforts to win the Deming Prize

DMG MORI introduced TQM in 2017 and has been working to strengthen quality control. And in 2024, we were able to receive the Deming Prize at our largest production site, Iga Campus. In this presentation, I will introduce the background of our introduction of TQM, our learning and practice of TQM, and the steps we have taken to win the Deming Prize.

In particular, as we implement our three-year plan from 2022 to 2025, we have implemented various initiatives to provide value to our diverse stakeholders, including customers, partners, employees, and society. These are the TQM practices that we have learned and implemented, and we would like to introduce some of the distinctive TQM activities that were highly evaluated in the examination of the Deming Prize.



DMG MORI CO., LTD
Yusuke Yamamoto
R&D Executive Officer

6 Gain a Competitive Edge with High-Level Service! New Tool Development and Best Practices for Implementing Excellence

In today's business world, service competitiveness is key to growth. Implementing "Service Excellence" is essential for companies to stand out.

This session explores practical approaches to delivering exceptional service by combining the latest theories, models, and AI tools from academia with real-world case studies from companies.

We will introduce:

- The "Service LAD" AI tool, which supports "service design projects" and the "implementation of service excellence".
- Advanced models such as "B to B to C" (multi-stage QFD) and "BBPP" (value delivery by professionals). Researchers and companies will discuss the key factors for successful implementation from various perspectives, sharing their challenges and experiences.

This session is ideal for those seeking insights into "new product-service systems" and "customer value creation" through the fusion of theory and practice.

The University of Tokyo
Tamagawa University
Tokyo University of Science
NEC
NSK Ltd.



7 Quality Without Borders: Accelerating Excellence in a Global Era

In a time of rapid transformation and global complexity, quality is emerging as one of the most powerful—and often underestimated—strategic tools available to organizations. It is no longer just about compliance or process improvement; quality today is about enabling excellence, building trust, and shaping the future of industries and societies alike.

Join us for an insightful and forward-looking session that redefines what quality means in a globally connected world. Drawing on groundbreaking findings from the Insight of Excellence (IoE) research report, we will explore how leading organizations across continents are using quality not just as a set of tools, but as a mindset and movement—fueling innovation, enhancing resilience, and creating lasting value.

This session will uncover the global forces reshaping quality—from the rise of AI and digital ecosystems to evolving workforce dynamics, shifting stakeholder expectations, and increasing pressure to operate sustainably. Whether you're in manufacturing, healthcare, tech, or services, you'll gain a rich perspective on how quality frameworks are adapting to meet these challenges—and how you can lead the change.

Through compelling data, real-world examples, and a dynamic, participatory discussion, you'll be invited to think boldly about how your organization can harness quality to create competitive advantage, build cross-cultural bridges, and inspire excellence without borders.

This session is designed for leaders, changemakers, and quality professionals who want to stay ahead of the curve—and be part of a global dialogue that's shaping the next era of excellence.



American Society for Quality (ASQ)
Sid Bhatnagar
Chief Executive Officer



American Society for Quality (ASQ)
Dani Picciotti
2025 ASQ Chair

8 Improve European society through the promotion of Quality in its broadest sense -Past, present and future

Improve European society through the promotion of Quality in its broadest sense.

That is the mission of European Organization for Quality, EOQ. EOQ has been on a journey since 1956 and that journey will continue for the future as well. Even more important in this world of constant change. EOQ do it utmost for making the changes lead to improvements as well. The questions that will be answered throughout this presentation are: Where do we come from regarding the perspective of quality? Where are we today? And where are we going in the future? This speech will take all three perspectives in consideration and set EOQ in this context.



EOQ
Ulf Gustavsson
Secretary General

9 Future of Quality Management and Excellence

The session consists of two sub-seminars. The first will focus on how quality philosophies, methods, and tools form a crucial foundation for sustainability. Insights and data from hundreds of projects participating in the IAQ Quality Sustainability Award will serve as the basis for this discussion.

The second sub-seminar will focus on data quality, an area that is becoming increasingly critical to fulfilling today's high expectations for technological development. Without vast amounts of high-quality data, the potential to develop new smart technologies is limited. Therefore, applying today's knowledge of quality management to data quality management is of great importance.



International Academy
for Quality
Lars Sörqvist
Chair

10 Quality Management as a Strategic Tool

This session explores the idea of quality management as a strategic tool for sustainable business success:

- The context for change that organisations and quality professionals are addressing.
- The outcomes of an ongoing global research study conducted with Cranfield University on the value of quality management to organisations in the modern context and implications for quality management practice.
- The outcomes of a development initiative to define the scope of competence required to manage quality in the modern context and implications for quality teams and practitioners.

This session, provided by the UK-based Chartered Quality Institute (CQI) and International Register of Certificated Auditors (IRCA) examines the value of quality management and the quality team in the modern context.



CQI and IRCA Japan
Vincent Desmond
CEO CQI, Director
IRCA Japan



CQI
Mike Turner
CQI Head of Innovation
in Research



CQI and IRCA Japan
Tally Singer
Executive Director CQI, Chair
IRCA Japan

Pre-Conference Information

The pre-conference will feature speakers with extensive teaching experience in Japan and overseas. They will share their broad expertise on three key topics essential for improving corporate quality. Each session will cover the basic points in a clear and easy-to-understand manner.

Topic 1	Policy Management & Daily Management	Policy management sets the direction for company activities, while daily management ensures stable day-to-day operations. This session will highlight the roles of both and the importance of their connection.
Topic 2	Problem Solving	Learn approaches to accurately identify and logically solve problems. This session will help you review and organize key points that are often overlooked.
Topic 3	QC Circles (Small Group Activities)	QC circles support continuous improvement on the front lines. This session will introduce the basics and practical tips to energize activities and achieve better results.

Each topic will be covered in a two-hour session. As a tutorial, the sessions will broadly cover fundamental knowledge, helping participants strengthen their understanding of quality improvement basics.

Company Visit

Komatsu Ltd. Ibaraki Plant (Ibaragi Prefecture)	<ul style="list-style-type: none"> - Produces medium- and large-sized rigid frame dump trucks and large wheel loaders, with around 90% of the products exported overseas. - A facility capable of driving out finished vehicles for shipment via port roads.
NISSAN SHATAI Co., Ltd (Kanagawa Prefecture)	<ul style="list-style-type: none"> - A company with three sites that handle everything from "Development" to "Production" and "Quality assurance". - Its production division includes body welding, painting, assembly, and a logistics center.
YASKAWA ELECTRIC CORPORATION (Saitama Prefecture)	<ul style="list-style-type: none"> - A machinery manufacturer with expertise in robotics, motion control, and power conversion technologies. - This site embodies the concept of "i³-Mechatronics", which enhances productivity through the use of digital data.
YOKOWO CO., LTD. (Gunma Prefecture)	<ul style="list-style-type: none"> - Celebrated its 100th anniversary in 2022 and holds over 70% of the global market share for automotive antennas. - In 2023, it completed the MicroProcess R&D Center, a facility dedicated to manufacturing research and development.
Komatsu Ltd. Oyama Plant (Tochigi Prefecture)	<ul style="list-style-type: none"> - The Oyama Plant develops and produces key components for construction and mining machines and supplies them stably to locations around the world. - It also supports the aftermarket by quickly supplying spare parts to customers worldwide and running a parts and reman business, which regenerates used components. (reman: Short for "Remanufacturing," meaning to restore used parts)

Company	Title	Name
ADVANTEST CORPORATION	Representative Director, Senior Executive Officer & President, Group COO	Koichi Tsukui
ADVICS CO., LTD	President	Akira Akiyama
AGC Inc.	Representative Director President CEO	Yoshinori Hirai
AHIJIKAN CO., LTD.	Chairman of Board of Directors	Keiichi Ashikaga
Ahresty Corporation	Representative Director, President & CEO	Shinichi Takahashi
AICHI STEEL CORPORATION	President	Naohide Goto
AIPHONE CO., LTD.	President (Representative Director)	Tomio Suzuki
Aisan Industry Co., Ltd.	President	Tokuhiwa Nomura
AISIN CORPORATION	President	Moritaka Yoshida
AISIN DEVELOPMENT Co., Ltd.	President	Takeshi Nakamura
AISIN KEIKINZOKU Co., Ltd.	President	Kazuhiro Nishikawa
AISIN KIKO CO., LTD.	President	Kazuo Takemoto
AISIN SHIROKI CORPORATION	President	Toshio Tanaka
AISIN SIN'EI Co., Ltd.	President	Jun Hiramatsu
AISIN TAKAOKA CO., LTD.	President	Makoto Okuda
Ajishokuken Co., LTD.	Quality Control/ Research Department Manager	Yuichi Kusamoto
ART METAL MFG. CO., LTD.	President	Shingo Sanjyo
Asahi Kasei Corporation	President & Representative Director	Koshiro Kudo
ASAHI KASEI MICRODEVICES CORPORATION	President & Representative Director	Hideyuki Shinomiya
ASAHI KOGYOSHA CO., LTD.	President & Representative Director	Yasutomo Takasu
At Home Co., Ltd.	Chief Executive Officer	Yasushi Tsurumori
Axial Retailing Inc.	President & CEO	Kazuhiko Hara
Bando Chemical Industries, LTD.	President	Tomio Ueno
BESTACT SOLUTIONS INC.	President	Yoshiharu Hayashi
Bridgestone Corporation	Member of the Board Global CEO & Representative Executive Officer	Shuichi Ishibashi
Canon Inc.	Chairman & CEO	Fujio Mitarai
CARECOM CO., LTD.	President & CEO	Mitsuhiro Ikekawa
CATALER CORPORATION	President	Masashi Ishida
ChugokuKayaku Co., Ltd.	President	Naoshi Kozu
CMIC Co., Ltd.	President	Akihisa Mitake
COSEL Co., Ltd.	President & CEO	Morio Saito
Dai Nippon Printing Co., Ltd.	President	Yoshinari Kitajima
Daido Metal Co., Ltd.	President & COO	Tomomitsu Furukawa
Daikin Industries, Ltd.	Representative Director, Chairman of the Board, & CEO	Masanori Togawa
DENSO Corporation	President & CEO, Representative Member of the Board	Shinnosuke Hayashi
Denyo Co., Ltd	Senior Executive Officer / Chief Executive Production Division	Hirokazu Tsukasaki
Diamond Electric Holdings Co., Ltd.	President & CEO	Yuuri Ono
Diamond Denshi Mfg. Co., Ltd.	Chairman & President	Saburo Ashitani
DMG MORI Co., Ltd.	President	Masahiko Mori
DMG MORI Digital Co., LTD.	President	Yudai Suzuki
EARTHRAIN Ltd.	President	Akinori Onodera
ENEOS Corporation	Representative Director President	Atsuji Yamaguchi
Ernst & Young ShinNihon LLC	Chairwoman & CEO	Masami Katakura
Food & Agri Mechatro Solution. Inc	President	Takuji Morita
Fuji Electric Co., Ltd.	President & Chief Operating Officer	Shiro Kondo
FUJIFILM Business Innovation Corp.	President & CEO, Representative Director	Naoki Hama
Fujimi Koken Corporation	President	Masaru Takada
FUJITEC CO., LTD.	President & CEO	Masayoshi Harada
Furukawa Electric Co., Ltd.	President (Representative)	Hideya Moridaira
FUTABA INDUSTRIAL CO., LTD.	Representative Director & President	Yoshihiro Uozumi
GC Corporation	Managing Director	Masayuki Nakagawa
GC DENTAL PRODUCTS CORP	President	Syoyji Yamazaki
GIKEN LTD.	Executive Chairman	Shinnosuke Moribe
Godo Steel, LTD.	Production Planning & Technology Division - Head of a Division	Yousuke Fujii
Goldratt Japan Corporation	Chief Executive Officer	Yuji Kishira
GS Yuasa International Ltd.	Chairman	Osamu Murao
HANYUDA MFG.CO., LTD.	President	Kazushi Kubota
HASETORA SPINNING CO., LTD	Representative Director & President	Takaharu Hase
HAYAKAWA RUBBER CO., LTD	President	Koji Ogawa

Company	Title	Name
Hitachi, Ltd.	Executive Chairman	Toshiaki Higashihara
Hitachi Astemo, Ltd.	President & CEO	Kohei Takeuchi
HOKURIKU ELECTRIC INDUSTRY CO., LTD.	Chairman	Morio Tada
HOSEI BRAKE INDUSTRY CO., LTD.	President	Yoshinari Ito
HOSHI CO., LTD.	President	Yasunori Hoshi
i3 DIGITAL CORPORATION	President & CEO	Toshihiro Ii
IBIDEN Co., Ltd.	President & CEO, Representative Director	Koji Kawashima
Idemitsu Kosan Co., Ltd.	Representative Director, President	Noriaki Sakai
IHI Corporation	President & Chief Executive Officer	Hiroshi Ide
INASEKISO Co. Ltd.	President	Shinji Yamada
INOAC CORPORATION	President	Yasushi Nomura
INTEC Inc.	President	Shuzo Hikida
Aisin Fukui corporation	President	Hiroaki Tatematsu
ITOKI CORPORATION	Representative Director & President	Koji Minato
Japan Radio Co., Ltd.	Representative Director & President	Takeshi Koarai
Japan Systems Co., Ltd	Director & Representative Executive Officer	Hideaki Saito
JUKI CORPORATION	Representative President	Atsushi Narikawa
JUSE PRESS, LTD.	President	Takafumi Toba
KAJIMA CORPORATION	President & Representative Director	Hiromasa Amano
Kawakita Printing Co., Ltd.	President & CEO	Haruka Nakajo
Kawasaki Heavy Industries, Ltd.	President & Chief Executive Officer	Yasuhiko Hashimoto
Keyware Solutions Inc.	President & CEO	Masahiro Mita
Kinseisha Co., Ltd.	President	Takahiro Kaneko
Kobashi Industries Co., Ltd	CEO	Shojiro Kobashi
Kobe Steel, Ltd.	President, CEO & Representative Director	Yoshihiko Katsukawa
KOEI Co., Ltd.	CEO	Noriaki Sakamoto
Kohno Optical co., Ltd.	President	Nobuaki Ueda
KOJIMA INDUSTRIES CORPORATION	President	Eiji Kojima
Komatsu Ltd.	President & CEO	Hiroyuki Ogawa
KONICA MINOLTA IJ PRODUCT CO., LTD.	President & CEO	Shinichi Kaneko
KONICA MINOLTA, INC.	President & CEO	Toshimitsu Taiko
Konica Minolta Advanced Optics Co., Ltd.	President	Makoto Sugihara
KONICA MINOLTA CHEMICAL CO., LTD.	President & CEO	Shinichi Kaneko
KONICA MINOLTA JAPAN, INC.	Representative Director & President	Keisuke Ichijo
Konica Minolta Mechatronics Co., Ltd.	President	Takanori Hashimoto
KONICA MINOLTA SUPPLIES MANUFACTURING CO., LTD.	President & CEO	Hiroyuki Kozuru
KONICA MINOLTA TECHNOPRODUCTS CO., LTD	President	Shinji Saito
KOSAKA SMELTING & REFINING CO., LTD.	President	Shigeki Satoh
KUBOTA CORPORATION	President	Yuichi Kitao
Kumihira Co., Ltd.	Manager, Quality Assurance & Member of the Board	Noriaki Kihara
Kuze Co., Ltd.	President	Shinya Kuze
KYB Corporation	Representative Director, President & CEO	Masahiro Kawase
Kyosai Technos Co., Ltd.	President & CEO	Tsutomu Usui
MAEDA CORPORATION	President & Representative Director	Soji Maeda
Magnescale Co., Ltd.	President & Representative Director	Osamu Ono
MARUBENI NISSHIN FEED CO., LTD.	President	Kazuhiro Miyauchi
MARUKAI IRON WORKS CO., LTD.	President	Satoru Marukai
MARUTO CO., LTD.	President	Hiroshi Ajima
MARUYASU ENGINEERING CO., LTD.	President	Shinji Yamada
MARUYASU SEKISO TOHOKU Co., Ltd.	President	Masaya Yamada
MARUZEN PETROCHEMICAL CO., LTD	President & Representative Director	Katsuyuki Funahashi
Mazda Motor Corporation	Director, Senior Managing Executive Officer	Takeshi Mukai
MEIDENSHA CORPORATION	Representative Director President & Executive Officer	Akio Inoue
MEIDOH Co., LTD.	President & Representative Director	Yasutaka Hasegawa
MEIHOKU KOGYO CO., LTD	President	Yasukazu Fukunishi
Miraxia Edge Technology Corporation	President	Shogo Nakazawa

List of Organizing Committee Member Companies

Proud to support ICQ 2025.

Company	Title	Name
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Mitsubishi Heavy Industries, Ltd.	President & CEO	Seiji Izumisawa
Mitsubishi Heavy Industries Power Inspection Technologies, Ltd.	President & CEO	Yukio Nakata
Mitsuboshi Belting Ltd.	President	Hiroshi Ikeda
MITSUMI ELECTRIC CO., LTD.	Representative Director, President & Chief Executive Officer	Katsuyuki Iwakuma
MC SYSTEMS INC.	President & CEO	Kyoji Sato
Nagashima Manufacturing Co. Ltd	President	Takeshi Nagashima
NAGATSU INDUSTRIES LTD.	President & CEO	Yasuaki Tsuda
Naigai Industries, Inc.	Chairman CEO & CFO	Katsumasa Hayashi
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NBC Meshtec Inc.	President	Tetsuya Kaji
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NGK Insulators, Ltd.	Executive Vice President	Chiaki Niwa
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NICHIDEN SEIMITSU KOGYO Co., Ltd.	President	Keiji Yoshida
NICHIREKI GROUP CO., LTD.	President & Representative Director	Manabu Obata
Nihon Mesalite Industry Co., Ltd.	President	Ryuji Ninomiya
NIHON PRINTING CO., LTD.	Representative Director & President	Seiichi Kumagai
Nihonkaisui Co., Ltd.	President & CEO	Naohiro Nishida
Nihonricoh Co., Ltd.	President	Hirotsugu Suzuki
Nippon Light Metal Holdings Company Ltd.	President & Chief Executive Officer	Ichiro Okamoto
Nippon Soda Co., Ltd.	Representative Director, President	Eiji Aga
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NITTA DuPont Incorporated	President & Representative Director	Kazuo Komoriya
Niterra Co., Ltd.	Representative Director President & Chief Operating Officer	Takeshi Kawai
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NSK Ltd.	President & CEO	Akitoshi Ichii
OGIS-RI Co., Ltd.	President & CEO	Kazuhiko Yoshimura
Osaki Electric Co., Ltd.	President & COO	Mitsuyasu Watanabe
OTICS Corporation	President & CEO	Yuki Odai
Pacific Industrial Co., Ltd.	President, Member of the Board	Tetsushi Ogawa
Panasonic Holdings Corporation	Representative Director, President, Group CEO	Yuki Kusumi
Penstone Corporation	Representative Director President Chief Executive Officer	Hikaru Nakamura
Planning System Consulting Corp.	President & CEO	Tomoo Ishikawa
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Ricoh Company, Ltd.	Representative Director, President & CEO	Akira Oyama
Ricoh Industry Co., Ltd	Corporate Senior Vice President	Masaru Shoji
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Rokko Butter Co., Ltd.	President & CEO	Hiroyasu Tsukamoto
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SANKO GOSEI LTD.	Executive Officer, Head of Quality	Rika Kawaguchi
SANNO CO., LTD.	Chairman	Hisashi Miura
SATAKE CORPORATION	President	Kazuhiisa Matsumoto
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S.D.LOGI CO., LTD.	President	Tomohiro Sugimoto
Seki Industry	President	Koichi Seki
SEKISO CORPORATION	President	Masaya Yamada
SEKISUI CHEMICAL Co., LTD.	President & Representative Director	Keita Kato
Shimada Iron Works Co., Ltd.	Senior Managing Director	Masanori Shimada
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Shizuoka Seiki Co., Ltd.	President	Naojiro Suzuki
Sky Co., LTD.	President	Junji Oura
SKYLARK HOLDINGS CO., LTD.	Chairman & Chief Executive Officer	Makoto Tani
SOFTWARE CONSULTANT CORPORATION	President	Kunihiko Kasuga

Company	Title	Name
Sokosha Printing Co., Ltd.	President	Yoshihiro Watanabe
Sompo Business Solutions Inc.	Director of ISO Consulting, Professional Agency Support Headquarters	Yumi Kawasaki
Sony Semiconductor Solutions Corporation	President & CEO	Terushi Shimizu
Spelldata, Inc.	CEO	Yoichiro Takehara
SQC Inc.	President & CEO	Katsunori Kurata
STANLEY ELECTRIC CO., LTD.	President	Yasuaki Kaizumi
SUGIYO Co., Ltd.	President	Tetsuya Sugino
SUMITOMO BAKELITE CO., LTD.	President	Kazuhiko Fujiwara
Sumitomo Electric Industries, Ltd.	President & COO	Osamu Inoue
Sumitomo Riko Company Limited	President & Chief Executive Officer	Kazushi Shimizu
Sumitomo Rubber Industries, Ltd.	President & CEO, Representative Director	Satoru Yamamoto
T Project CO., LTD	CEO	Shigenobu Araya
TAISEI U-LEC CO., LTD.	Managing Director	Masanori Shigemura
TAIYO YUDEN CO., LTD.	Representative Director, President & CEO	Katsuya Sase
TAKAOKA TOKO CO., LTD.	President	Takashi Ichinose
TAKARA & COMPANY LTD.	President & Representative Director	Seiichiro Akutsu
TAKENAKA CORPORATION	President	Masato Sasaki
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TECHNIUM CO., LTD.	President	Kentaro Blumenstengel
THE INSTITUTE OF JAPANESE UNION OF SCIENTISTS & ENGINEERS	President & CEO	Aiko Saitou
TIS Inc.	President & Representative Director	Yasushi Okamoto
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TOKAI RIKI CO., LTD.	President	Hiro Yoshi Ninoyu
Tokushu Tokai Paper Co., Ltd.	President & Chief Executive Officer	Yuji Matsuda
Tokyo Densetsu Service Co., Ltd.	President	Takashi Oishi
TOYO KANZAI CO., LTD.	President & CEO	Hiroshi Fujishiro
Too Corporation	President & C.E.O.	Gota Ishii
TOPPAN Holdings Inc.	Representative Director President & CEO	Hideharu Maro
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Toshiba Corporation	Representative Director Corporate Officer, President & Chief Executive Officer	Taro Shimada
TOYODA GOSEI Co., Ltd	President, CEO	Katsumi Saito
TOYOTA AUTO BODY CO., LTD.	President	Katsuhiro Matsuo
TOYOTA BOSHOKU CORPORATION	President & CEO	Masayoshi Shirayanagi
TOYOTA BOSHOKU KYUSHU CORPORATION	President	Tadashi Itami
TOYOTA BOSHOKU SHIGA CORPORATION	President	Nobuo Kuroi
TOYOTA BATTERY Co., Ltd.	President & CEO	Masamichi Okada
TOYOTA HOUSING CORPORATION	President	Yuji Goto
TOYOTA MOTOR KYUSHU, INC	President	Tetsuro Choki
Toyota Motor Corporation	President, Member of the Board of Directors (Representative Director)	Koji Sato
TOYOTA MOTOR EAST JAPAN, INC.	President	Hirofumi Ishikawa
TOYOTA TSUSHO CORPORATION	President & CEO	Toshimitsu Imai
TSUBAKIMOTO CHAIN CO.	Sustainability Promotion Managing Executive Officer	Nobuaki Haga
TSUZUKI DENKI CO., LTD.	President & CEO	Kazunori Yoshii
Ube Material Industries, Ltd.	President	Yoshiaki Ito
UNIVANCE CORPORATION	President	Norihiko Takao
Woodlink Co., Ltd.	President & Representative Director	Takeyuki Harano
YASKAWA AUTOMATION & DRIVES CORPORATION	President & CEO	Masaki Yagita
YASKAWA CONTROLS CO., LTD.	President	Satoru Shiraiishi
YASKAWA Electric Corporation	Representative Director, Chairman of the Board	Hiroshi Ogasawara
YASKAWA MANUFACTURING CORPORATION	President	Yoshihisa Kuwano
YAZAKI CORPORATION	President & Representative Director	Riku Yazaki
ZACROS Corporation	Representative Director, President	Taku Shimoda
Zeon Corporation	Chairman	Kimiaki Tanaka

Listed in alphabetical order, as of February 2025 (including those that have requested changes since then)

Categories for Oral Presentations

1 Strategy and the Role of Top Leaders

Management Strategy / Policy Management / Leadership /
Belief in Comprehensive Quality in Business /
Customer Value Creation and Social Value Creation

2 QC Circle Case Studies: Small Group Activities

- Improvement Case
- Promotion Case

3 Methodologies Supporting TQM: Process Improvement

Problem Solving / Improvement Activities (QC Story) /
Statistical Methods (SQC, Reliability) / QFD / Taguchi Method

4 Digitalization and Innovation

DX / AI / Information Management / Digital Management /
Quality Information System

5 Sustainable Growth

SDG / Sustainability / Climate Change / GHG /
Corporate Social Responsibility

6 Talent Development & Organizational Culture

Human Capital Management / Human Development /
Quality Education / Knowledge Management / School Education

7 Supply Chain and Risk Management

Value Chain Management / Supply Chain Risk / Relationship Management /
Risk Management / Business Continuity Plan (BCP)

8 Strengthening Organizational Capacity and Management

Standardization/ Management Systems (Certification) /
Service Excellence / ISO 9000 / Daily Management

9 Healthcare

Healthcare quality assurance / Medical safety /
PX (Patient Experience, Patient Satisfaction)

10 New Business Development

New Product Development / New Product Planning /
Business Development / Brand Management / Marketing /
Service Excellence / Value Creation with Business Partners

1 Strategy and the Role of Top Leaders

Theme	Affiliation / Title	Name
1 The Implications of Artificial Intelligence on Strategic Management for addressing environmental challenges	Environment Agency Abu Dhabi	Jorge Roman
2 KENRI An Integrated Approach to Create Customer Value and Social Value	Arise & Shine Associates, Chennai, India	Gunasekaran V M
3 Impact of leadership priorities to shape organizational success by driving quality initiatives	CCS Turbo Lab Operations Leader - CTC India	Krishna Reddy
4 Pragmatic Approach to Policy Management	National Intuition for Quality & Reliability	venkatesan swaminathan
5 From the viewpoint of Kano and Yoneyama Models, Let's Think about Further Activation of Disney Land	Professor Emeritus, Tokyo University of Science, Ph.D.	Noriaki Kano
6 The First Quality Revolution and the lessons for today	Management Advisor, Academician IAQ Vienna Austria	Benson Tendler
7 Strategic Leadership and Quality Management in India: Driving Sustainable Organizational Success	mahima.rajesh@se.com	Meena Rajesh
8 How to achieve big Q in SME	Shanghai Aiyou Management Consulting Co., Ltd	Qiuping Yang
9 Quality: from compliance to organisation-wide culture of quality	CQI's Audit and Deming SIGs Subcommittees in Japan, Chair	Rasoul Aivazi
10 Role of Top Leaders in Business Strategy and Comprehensive Quality	Bharat Electronics Limited, Bangalore	Seema Yadav
11 Cataler's Quality Management efforts aimed at sustainable success	Cataler corporation	Takeru Hamaguchi
12 Adaptive Leadership Helps Evolve the Organizational Capabilities of Composites Division	TATA AutoComp Systems Limited Composites Division	Rahul Rane
13 Strategy and the Role of Top Leaders – Visionary Leadership & Strategic Planning under John Shaw Excellence Model (JSEM) Framework	BIOCON GROUP - CO AUTHOR	RITWICK TANDON
14 Building Sustainable Business Performance Excellence through Structural Innovation Management	Indonesia Quality & Productivity Management Association (IQPMA)	Agung Yunanto
15 Artificial Intelligence and Its Implications in Operational Excellence: A Comprehensive Analysis	Hamdan Bin Mohammed Smart University	Jorge Roman
16 TEST	TATA STEEL LTD	Nitish Kumar

2 QC Circle Case Studies: Small Group Activities

Theme	Affiliation / Title	Name
1 Kaizen activities for plastic product cracking	ITOKI CORPORATION	Masaharu Ashida
2 Eliminate NG Ring Out at Sparkplug Assembling Line	PT. DENSO INDONESIA	FARIS SYAHFIRDY
3 HIGH REJECTION IN RUDDER LEVER FR-6 LOWER FORGING FD-7011 HAWK A/C.	HINDUSTAN AERONAUTICS LIMITED	B K SAMPATH KUMAR
4 Elimination of seat track scratch defects	TOYOTA BOSHOKU CORPORATION	Daisuke Kubouchi
5 High Cases of Toll Manipulation: A QC Circle Approach to Securing Highway Revenue	Projek Lebuh raya Usahasama Berhad	Muhammad Bin Ajmi

List of Accepters Papers P is for poster presentations

6	Enhanced Land Analysis using Elevated Intelligence System	PT HAMPARAN PERKASA MANDIRI - TRIPUTRA AGRO PERSADA GROUP	COLLAB BUSANG
7	Advance Emergency Telephone: A QC Circle Approach to Enhancing Response Time for Highway Users	Projek Lebuh raya Usahasama Berhad	Mohd Shahrizal Abd Halim
8	Balancer Gear Noise complaint in the Diesel engines	SIMPSON & CO. LTD.,	SREEDHARAN M
9	Municipal Waste Segregation and Community Engagement: The 'Nabuang Sarok' Program for Alternative Fuel at PT Semen Padang as a Sustainable Growth Initiative	PT Semen Padang	SAROK NABUANG
10	Accelerating Procurement Administration, Approval Process, and Document Monitoring by Developing Web Krakatau International Port Online Procurement (KIPPOP)	PT Krakatau Bandar Samudera	TEAM JT
11	Reduce waste from the film side lines to ZERO DEFECT and non-standard film thickness to more than $\geq 49.35\%$.	Thai Packaging Manufacturer Co., Ltd.	APHIRAT NETSUWAN
12	Visualization of Intangible Effects in QC Circle Activities and Their Importance	Panasonic Operational Excellence Co., Ltd.	Himari Tsuda
13	Strengthening Organizational Capacity and Management through 5S: A Case Study of Ola Future Factory	Head - People Capability Development - OLA EV HUB	BalaMurugan Marghabandu
14	ADDSITE Cloth Adhesion Quality Improvement Effort	ITOKI Corporation	Toshitaka Kinoshita
15	Kubota's Mini Backhoe Assembly Process Kaizen for Zero Oil Leakage	Kubota Corporation	Tomoki Nagaoka
16	Improving the Quality of the Oiling Process -Eliminating Variations in Oiling-	DAIDO METAL CO., LTD.	Haruki Konno
17	Efforts to eliminate noise from the GR Corolla hood hinge	Toyota Motor Corporation, Motomachi Plant,	Akitomo Nakahara
18	Reduction of destructive testing in the carburizing process	Forging Division of Honsha Plant, Toyota Motor Corporation	Towa Kawazoe
19	Shorten the processing time for special vehicles on expressways	Shaanxi Transportation Holding Group Co., Ltd. Lanshang Branch	Mingjie Wang
20	Reduce the percentage of broken bottles at Filler Line 4	Khon Kaen Brewery Co., Ltd.	Anusorn Pratumnila
21	Reducing Carbon (CO ₂) Emissions from 4,274.95 Metric Tons/Year to 2,992.465 Metric Tons/Year at the Head Office of PT Tower Bersama Infrastructure Tbk for 2022-2023 Period	PT Tower Bersama Infrastructure Tbk	G-FORCE QCC
22	Increasing Retail Sales Unit of Honda Motorcycle In North Maluku Area Through Digitalization, Automation, And People Development	PT Daya Adicipta Wisesa	QCC SELEBGRAM
23	How to reduce the labor required for food ingredient labeling using Excel	Ajishokuken Co., LTD. Quality Control/Research Department	Yuichi Kusamoto
24	Relentless Challenge for Quality Improvement in the Heat Treatment Process Overcome Assumptions	Toyota Motor Corporation, Kinuura Plant	Kazuhiro Okada
25	Reducing the Type 1 changeover time at PET Line 3	Boonrawd Asia Beverage Co., Ltd.	Nittaya Wiriyah
26	Reduce testing time for compound rubber	INOUE RUBBER (THAILAND) PUBLIC CO., LTD	SITTICHAH NUANLAONG
27	FAST (FTTH Automation and Spatial Transformation), Enhancing Telecommunication Design Planning by Integrating Geospatial, Telecommunication, and Technology	PT Tower Bersama Infrastructure Tbk	QCC Task Force
28	Microbiologically safe food design and methods for inhibiting the growth of salt-tolerant yeasts	Ajishokuken Co., LTD. Quality Control/Research Department	Yuichi Kusamoto
29	Reduce reject part no 898376-808A:P1	INOUE RUBBER (THAILAND) PUBLIC CO., LTD	wirachart petcharat
30	Promoting NGK Group Improvement Activities (QuiC)	Corporate Quality Management Department	Atsuo Jinno
31	Enhancing Digital Application Rates in Education and Training Management	Yancheng Power Supply Branch	Chen Chen
32	No.18 Minimum material usage with optimize injection parameter	Toyota Motor Thailand Co., Ltd (Gateway plant)	Tawan Maithong
33	Decreasing Energy Consumption of the LNG Regasification Process	PE LNG Company Limited	Narisara Premboon
34	Transforming the workplace through teamwork: Milestones of QC Circles & SGA in Mexico.	AMTE: Asociación Mexicana de Trabajo en Equipo	Ricardo Hirata-Okamoto
35	Easy and Simple! Enhancing the Safety of Grease Removal Cleaning Work	AICHI STEEL CORPORATION	Tomohiro Tsuda

3 Methodologies Supporting TQM : Process Improvement

	Theme	Affiliation / Title	Name
1	Development of a Method for Reducing Design Time by Reusing Empirical Knowledge: Application to a Design Process Including High-precision Analytical Calculations	The University of Electro-Communications	Keita Kurihara
2	A method of analyzing quality troubles from the viewpoint of process changes and human behaviors to enhance preventive activities	Chuo University	Shin Watanabe
3	TQM for Official Statistics and Robust Statistical Survey Design	Research Organization of Information and Systems	Hiroe Tsubaki
4	Problem solving Maturity Assessment Framework	LearnEx Consulting Pvt Ltd	Prasad Shende
5	Hierarchical Bayesian Modeling of Reliability Analysis for Degradation Phenomena Based on Information Criteria	University of Hyogo	Toru Kaise
6	Creating an AIAG/VDA Harmonized DFMEA in Software	QPLUS	Matthew Barsalou
7	Virtual Experiments and Shared Design Using the Adjacent Difference Evaluation Method	J. F. Oberlin University	Sho Kawasaki
8	Overcoming challenges of coolant overflow during double bank high horsepower engine testing to improve data quality	Facilities Engineer - Senior, Cummins Technical Center India	Amruta Kale-Shete
9	Building a Sustainable Problem-Solving Ecosystem: Systematic Approaches with People Involvement	Tata Motors Limited	Gunjesh Kumar
10	Strategic Use of Robust Quality Engineering in Motor Company	Nissan Motor Co., Ltd.	Kanya Nara

11	Beyond Certification: Investigating the Performance Gap in Product Development and the Role of Management in Process Implementation	Senseair - an Asahi Kasei Company	Karl Williams
12	Quality Management of Oshibori Rental Business with Machine Learning Application	Tokyo University of Science	Tomomichi Suzuki
13	Applying Lean Methods to Improve Patient Satisfaction with Acupuncture Treatment Space in Traditional Chinese Medicine	Dalin Tzu Chi Hospital, Buddhist Tzu Chi Medical Foundation	Shu-Yen Huang 
14	Data-Driven Optimization of Coal Injection: A Six Sigma Framework for Blast Furnace Efficiency	Tata Steel Limited, Jamshedpur, 183101, India	Saziya Ahasan
15	Lens Model for Assessing Innovation Activity at MPEI	National Research University Moscow Power Engineering Institute	ILIA RUSAKOV
16	Quality characteristics with Order by Principal Components	The Polytechnic University of Japan	Masahiro Wada
17	A Study on Bayesian Hypothesis Testing for Process Capability Index Cpk	Keio University	Shun Matsuura
18	Development Challenges for establishing ISO IEC 17025 2017 for Engine Test Labs	Quality System Specialist, Cummins Technical Center India	Poonam Jadhav
19	New Strategies for Cross-Organizational Quality Improvement Utilizing Past Failure Cases and Machine Learning	Hitachi, Ltd.	Hiraku Takayama
20	Quality Design Approach for Automatic Scoring System	Wacom Co., Ltd.	Takahiro Yamamoto 
21	Innovative approaches to Problem Solving at TVS Motor	TVS Motor Company Ltd	Raghavendra KM
22	No.17 - BP plant flexible production improvement to support VC package	Toyota Motor Thailand Co., Ltd. (Banpho plant)	Nut Saeninyos
23	Deployment of QC Story Methodologies to Develop and Improve QA System	TATA AUTOCOMP SYSTEMS LTD - COMPOSITES DIVISION	Vithal Marne
24	'Community of Practice' for promoting methodologies to support TQM	Former Director	Kovaichelvan Venugopalan
25	A Longitudinal Study of Total Quality Management in a developing country: The Peruvian case	CENTRUM Pontificia Universidad Catolica del Peru	JORGE BENZAQUEN
26	Data quality improvement of burst experimental Testing of Turbocharger by enhancing Safety and sustainability.	Test Engineer	Shilendra Kumar
27	TQM methodologies in Technical Operation at Cummins Technical Center India	Technical Operation Director	Abhishek Pandey
28	A STUDY OF ELECTRICAL SCHEMATIC DESIGN OPTIMIZATION AND QUALITY IMPROVEMENT	Test Technology Engineer	Ajay Pagare
29	Fuel Measurement Data Quality Impact on EUV Engine Development	Instrumentation Lab Manager, CTCI	Manohar Kamasani
30	Work time reduction for 3-point bending test processes in the development of encapsulating resins for power modules	Fuji Electric Co., Ltd.	Kazuma Kawamura
31	Trial Master File Inspection Readiness Collaborative Program: An Evaluation of Quality Metric Improvements	Gilead Sciences, Inc.	Pei-Jen Chang
32	Hyper Design Based on Hyper Structure Function	The Institute of Statistical Mathematics	Takenori Takahashi
33	Application of T Matrix method in Product Engineering during TQM implementation	DAIMLER INDIA COMMERCIAL VEHICLES PRIVATE LIMITED	KARTHIKEYAN DHANDAYUTHAPANI
34	Improving Performance of Operation between Multiple-Plants in UMTC	UMTC (Unimicron Technology Group)	Robert Hsieh
35	Resolving chronic issue of rake unloading delay in Iron Ore fines – A Machine learning and DoE based DMAIC Approach	Tata Steel Limited	Avinash Kumar
36	Enhancing Customer-Centric Quality Management through Quality Function Deployment (QFD) in Steel Manufacturing	Tata Steel Limited	Ashapura Biswal
37	Unlocking Innovation: Advanced Tools for Lean Six Sigma Solution Development	IAQ	Elizabeth Keim
38	Introduction of Kaizen case studies with SQC in Ahresty	Ahresty Co Ltd. Manufacturing Command	Shunsuke Shimizu
39	Improving the efficiency of service supply at other LNG terminals	PTTLNG Co., Ltd	Papawich Pratatayoung
40	Reduce the processing time for customer data corrections in the Customer Master Workflow system	PTT Oil and Retail Business Public Company Limited	Wanwisa Phongtanthakun
41	Biocon Pharma's 5S: Strengthening TQM for the Deming Award	Biocon Limited	Anil Kumar Chilagani
42	Smart maintenance management system for measurement devices to sustain the data quality	Test Technology Engineer, CTCI	Shweta Baraskar
43	Measurement Quality Implementation in various Test labs at CTCI	Quality System Specialist, Cummins Technical Center India	Poonam Jadhav

4 Digitalization and Innovation


Theme	Affiliation / Title	Name
1 Development and Operation of SDQ Cube and Tool+B104:E144s integrating Knowledge and AI	Quality Value Creation Study Group towards 2030	Junko Hosomi
2 Data Quality: Critical Challenges and Possible Suggestions on How to Fix Them	International Academy for Quality	Emil Sorqvist
3 Optimization of Plant Operation through the Dynamic Selection of Training Data	IHI corporation	Yusuke Motegi
4 Project Health Check: Detecting and Preventing Issues by Leveraging AI Data Analysis to Address Employee Anxieties.	TIS inc.	Miho Ohara
5 A Study on the Application of Statistical Machine Learning to Process Control	Keio University	Shu Yamada
6 The Generative AI Sales Paradox (GASP) – Enhancing Sales Scalability at the Cost of Human-Led Relationship Building in B2B Markets	Management Consultant at PwC	Ryosuke Nakajima
7 Quality Assurance in Automotive Engineering through Digital Transformation	Tata Motors Limited	Asmita Ghate
8 Development of a Surrogate Model Combining Statistical Methods and Deep Learning for High Explainability	Toyota Motor Corporation	Tomofumi Shimokawa
9 Calibration of air conditioning simulator via machine learning	Mitsubishi Electric Corporation	Hirofumi Matsuda
10 Explicit knowledge creation and quality assurance process innovation centered on failure mechanism database	Kubota Corporation	Yusaku Matsumoto
11 Method for Establishing Quality Baselines in Application Maintenance	INTEC Inc.	Tomohide Suzuki
12 Digital Transformation of Quality Management in Coal Mining Process Based on AI Pangu Large Model	Taiyuan Coal Gasification Longquan Energy Development Co., Ltd.	Peng Geng

13	Generative and Agentic AI Powered Quality Function	Corporate Vice President	Ashwani Nandini
14	Enhancement of Anomaly Detection Using Standard Deviation of Luminance Value	Nagoya Institute of Technology	Chizuru Matsui
15	Efficiency and Advancement of Quality Assurance Operations (Realization of Document Difference Analysis Usable in the Field through AI Technology Utilization)	Asahi Kasei Microdevices Corporation	Kiyokazu Ohya
16	Automated verification of consistency with quality standards using LLM	Marelli	Takafumi Ikeda 
17	Rotordynamics Design Process for Aero Engines Using Gaussian Process Regression	IHI Corporation	Junpei Tsuyuki
18	Digital Support for Enhancing Productivity in Parts Logistics Processes ~Streamlining the Understanding of Current Conditions~	Toyota Motor Corporation., TQM Promotion Div.,	Akira Haga
19	Initiatives to strengthen recurrence prevention and improve design efficiency by utilization of "Quality knowledge"	Panasonic Operational Excellence Co., Ltd.	Kazuyoshi Ishitani
20	Data Retrieval Methods Robust for Changing Questions of Surveys	University of Yamanashi	LUTFI RAHMATUTI MAGHFIROH
21	Production Order Scheduling Using Mathematical Optimization to Achieve Both Small-lot Production and Total Production Time Suppression	DENSO CORPORATION	Keiichi Tateishi
22	Digitally Transforming Work Procedures Creation and Control in Conformity with International Standards	JX Advanced Metals Co.	Rintaro Oshima
23	How AGC cope with Quality Data Handling Risks in Product Inspection Processes	AGC Inc.	Masato Yao
24	Innovation and Practice of Smart Housing Quality Standard Engineering	Shanghai Jiading New City Development Co., LTD	Yu Hua Wang
25	Research on Intelligent and Precise Control of Vacuum Degree of Outdoor Units of Air Conditioners	Qingdao Haier (Jiaozhou) Air Conditioner Co., Ltd.	Lingmeng Kong
26	From Text to TQM Benchmarking: A Deep Learning-based Framework for Automated Quality Management Assessment	Department of Industrial Engineering, Tsinghua University	Xingxi Li
27	Digitalization in Quality Auditing	Hitachi Energy	Timo Kuebel
28	Digital Transformation: Legacy to Leading Edge at ADSN	Head- QM, ADSN, BEL, Bangalore, INDIA	RAVICHANDRAN MANICKAM
29	A Digital Unified Platform for Industry & QA 4.0 Compliance	AGM, Corporate Quality	SANTOSHI RAVICHANDRAN
30	Collaboration between Japanese and Indonesian Companies for the Digitalization of Public Transportation Payments in Indonesia	TIS Inc.	Masahiro Mori
31	COMPLIANCE TO PERFORMANCE "DIGITAL TRANSFORMATION".	ADDITIONAL GENERAL MANAGER	SVN NARASIMHA KUMAR
32	Zero Defect Pro – A Smarter PFMEA Solution	LearnEx Consulting Pvt Ltd	Hrudaya Prasanna Choudhury
33	From the Brink of Collapse to Reinvention: Transforming with Efficiency, Innovation, and Market Adaptation	PT Kirana Megatara	MEGARATA KIRANA
34	DriveEZ Coating	DriveEZ Coating	SUBRATA KUMAR BHADRA
35	Optimizing Vending Machine Placement through QC Circle Innovation: The PLUS Site Scan System	Projek Lebuhraya Usahasama Berhad	Sundar K Ganthi
36	Incident Management on Expressways using Real-Time Traffic Simulations	Expressway Authority of Thailand	Nathaphon Pughpiew
37	Innovative Quality Improvement: Leveraging AI and Creative Techniques	Chair and CEO PXS Performance Excellence Solutions	Edwin Garro
38	Reducing Data Transfer Time from Testing Equipment in the Mobile Lab	PTT Oil and Retail Business Public Company Limited	Plaisin Wongwiangchan
39	4./THAILAND/GOVERNMENT SAVINGS BANK/THAILAND/DE-CONNECT/Reducing the process of requesting a refund in case of transferring money to the wrong account	GOVERNMENT SAVINGS BANK	CHANTHORN CHUANGPRAYOON 
40	Quality Control of Digital Process Based on Drum Washing Machine Production	Tianjin Haier Washing Appliance Co., LTD.	Xingjun Hao
41	Digitalization of Quality Management in Auto Industry	Chongqing University	Yu Liu

5 Sustainable Growth

	Theme	Affiliation / Title	Name
1	Towards a Circular Economy: Hydrometallurgical Bromine Leaching for Antimony Recovery from Industrial By-Products	Colorado School of Mines	Hirata Miyasaki
2	Why Sustainability is Failing and What Quality Can Do About It	Quality for Nature	Willy Vandenbrande
3	Aligning Quality Management Tools and Techniques for Sustainable Growth: A Multi-Case Study Analysis of Indian Organizations	Chair, International Academy for Quality	Lars Sorqvist
4	Advancing SDGs 12 and 13: Insights From a Training Workshop on Resource Efficiency for MSMEs	University of Guanajuato	Yashiro Danahi Cisneros Reyes
5	Research and Application of Multi-Vision Intelligent Inspection Technology	State Grid Xiangshui Power Supply Company	Pengcheng Shi
6	Resilient Sustainability in a Japanese SME Recycling and Waste Management Business: Crisis and Environmental Strategies in a Family Business	Reitaku University	Akihito Kondo
7	Proactive Quality through QA Benchmarking	CEAT Ltd , Mumbai , India	Pradeep Gargote
8	Recycling of treated wastewater permeate as source water for water treatment plant in a Biopharmaceutical industry: Challenges and applications	Biocon Limited	Shivaprasad R S
9	Challenges and Impacts of Sustainability Certification Systems in Small and Medium-Sized Enterprises: A Comparative Study with ISO Management System Certification	Union of Japanese Scientists and Engineers	Kai Ota
10	Sustainable Development Goals (SDG) Implementation for Organizational Growth	Biocon Biologics Limited	Ravindra Pajai
11	"kinari" ~Panasonic's Biomass Utilization Initiatives~	Panasonic	Hideki Sasaki
12	TAKENAKA Regenerative Challenge (Beyond Sustainable)	General Manager	Taku Kawai
13	A New Economics and an Expanded Quality to Restore HoPE	Academician, International Academy for Quality	Narayanan Ramanathan
14	SUSTAINABILITY: A ROADMAP FOR INDIA'S FUTURE	Quality Circle Forum of India	Mishra Avinash

6 Talent Development & Organizational Culture

	Theme	Affiliation / Title	Name
1	Competence evaluation method for implementing quality management system in healthcare: A case study of clinical laboratory management	Waseda University	Ryoko Shimono
2	Design and Evaluation of Short Educational Videos for Consumer Awareness of Environmentally Friendly Initiatives	Shizuoka University	Chisato Kajihara
3	The Role of Quality Circle in Improving Self-regulated Learning Skills	University of Tsukuba	Noriaki Yamada
4	Coin Shooting as a Teaching Material for Data Science Education	Meiji University	Akira Ogawa
5	Asahi Kasei's Digital Talent Development and DX Initiatives	Digital Value Co-Creation, Asahi Kasei Corp	Gaku Suzuki
6	Enhancing Teaching and Training Effectiveness through Audience-Centric Approaches based on Systemic Networks and Fields awareness.	Keisen Consulting Inc	RAUL CARVAJAL
7	Sustainable Development in Resilient Organizations: Insights from exploring Values and Behaviors	The Swedish Institute for Quality	Anders Fundin
8	Promoting a Culture of Quality – Engaging Employees for Excellence	Hitachi Energy Ltd	Dietmar Roettger
9	Contribution to quality education through quality month texts in quality management	Formerly affiliated with Tokai Kogyo Co., Ltd.	Hiroyuki Itsukage
10	New employee training for studying variance of vehicle manufacturing process by utilizing simulated productions	Toyota Motor Kyushu Incorporated	Masashi Yasunaga
11	WCM Implementation in an easy and user-friendly way	Quality Circle Forum of India	Dinesh Kumar Srivastava
12	Enhancing talent quality and organization culture for improving quality of delivery	People Support Specialist Senior, CTCI	Ramya Singh
13	QUALITY CIRCLE GROWTH IN INDIA CASE STUDY	Quality Circle Forum of India	Satish Kalokhe
14	Cultivating Our Product Safety Culture	IHI Corporation	Hiroshi Otsuki
15	Aisin's Company -wide Activity to Improve Workplace Management Quality-thorough Implementation of the Management Philosophy 'Quality Supremacy' and the Management PDCA Cycle-	TQM Promotion Departmen, AISIN Co., Ltd	Yuki Inoue
16	Developing Hierarchical Leaders in OTICS	OTICS Corporation	Keijiro Harada
17	COMPETENCY BASED HUMAN RESOURCE MANAGEMENT	TALENT DEVELOPMENT AND CULTIVATION OF ORGANISATION CULTURE	ANURADHA THIRUMALAI
18	A Game of Experimental Design in Education of Statistical Quality Control	Okayama Shoka University	Toshiaki Nishi
19	Developing Community of Practice (CoP) for Taguchi methods	TVS Motor Company, India	Shwetha K B
20	Quality assurance of human capital and processes in new service business.	KONICA MINOLTA, INC	Daisuke Komiya
21	Talent and culture development at TVS Motor	TVS Motor Company	Anuradha D 

7 Supply Chain and Risk Management

	Theme	Affiliation / Title	Name
1	Approach to the Quality Risks at the "border" of Information Technology (IT) x Operational Technology (OT) x Product for Industrial Digital Systems	Hitachi, Ltd., Digital Systems & Services Division	Akihiro Aso
2	Enhancing Non-Conformance Management through Multilayered Business Triads: A Case Study Approach	Norwegian University of Science and Technology (NTNU)	Daria Kovalevskaya
3	Organization Risk Management Framework for Mission-Critical Aerospace Programs: A Systems Approach to Risk Mitigation	Beijing Institute of Space Long March Vehicle	Zhaojun Liu
4	Reducing Crude Barge's Operating Time by Improving Cargo Measurement and Calculation System	Bangchak Corporation Public Company Limited	Chonlatid Bumrungwat
5	Innovation on Supply Chain and Energy:Unlocking New Revenue Stream through Coal Blending Facility	PT Krakatau Bandar Samudera	TEAM COALHUB
6	Value Managed Governance for Value Chain Management	Arise & Shine Associates, Chennai, India	Gunasekaran V M
7	Exploration And Research of Supplier Quality Improvement Management	Dalian Haier Air Conditioner Co., LTD.	Jibin Li
8	Research on Supply Chain Control Method Based on Product Maturity	China Academy of Aerospace Standardization and Product Assurance	Qian Shang

8 Strengthening Organizational Capacity and Management

	Theme	Affiliation / Title	Name
1	Service LAD: LLM-aided design system for service excellence	The University of Tokyo	Tatsunori Hara
2	Timeline visualization of the BtoB organizational purchasing process using service design	Nagoya Institute of Technology	Tomohiro Arakawa
3	Understanding Resident Behavior Patterns Based on IoT data for Excellent Services of Nighttime Sleep in Nursing Homes	Tokyo University of Science	Seiichi Yasui
4	Johnshaw Excellence Model (JSEM): Transforming Biocon Pharma's Operational Efficiency	Biocon Limited	Ritwick Tandon
5	Quality Management with Everyone's Participation at Asahi Kasei	Corporate Quality Assurance Department, Asahi Kasei Corporation	Chigusa Yamada
6	Introducing Japanese style TQM into Western Cultures	David Hutchins Innovation Limited	David Hutchins
7	Utilizing training Dojos to effectively connect on-site Kaizen activities to achieve the goal of enterprise talent cultivation and cost reduction and efficiency increase	Vigor Management Technology Association (VMTA)	CHI CHEN

8	Role of Kaizen for sustainable growth in developing countries	Tokyo Institute of Technology	Hiroshi Osada
9	TQM WITH QC CIRCLES IN SERVICES	MakeWay Global	Kola Olutimehin
10	Research on Intelligent Service Quality Improvement Path in Power Supply Business Halls Based on DeepSeek and Deming Cycle	State Grid Shanghai Municipal Electric Power Company	Fan Wang
11	Based On the Improvement of PVC Material Performance, The External Damage Rate of Wave Wheel Is Reduced	Tianjin Haier Washing Appliances Co., Ltd.	Chenhao Qiu
12	Sustaining Daily Management Performance Amidst Business Transformation	TVS MOTOR COMPANY LIMITED	RAJARAM PANDEY
13	Identity of Organization Model with Management-Gemba Structure	Osaka Ohtani University	Yusuke Ohji
14	Achieving Zero Defects in the 21st Century: Strategy, Methods, Tools, Technology, and Culture	Learnex Consulting Pvt.Ltd	Mahesh Hegde
15	Application of Quality Evaluation Method Using Story Points for Agile Development	Hitachi, Ltd., Digital Systems & Services Division	Miku Ayano
16	UMQEI: Malaysia's First Index-Based Higher Education Quality Excellence Framework	Universiti Malaya	Elsa Haniffah Mejia Mohamed
17	Boosting Quality Mindset with Hitachi Rail Quality-Up Program	Hitachi Rail	ulderrigo Zona
18	The Pragmatic Approach for Process Improvement	Arise and Shine Associates, Chennai India	Gunasekaran V M
19	Lean Management as a Catalyst for Manufacturing Transformation in the Era of Diverse Orders.	Vigor Management Technology Association (VMTA)	WENHAN FENG

9 Healthcare

	Theme	Affiliation / Title	Name	
1	Effects of Lean And Six Sigma Methodology In Diabetes Patients: Experience From a Teaching Hospital In Taiwan	Dalin Tzu Chi Hospital,Buddhist Tzu Chi Medical Foundation	JUI-YU HUNG	P
2	Evaluation of Obstetrics Initiative Labor Dystocia Criteria Compliance at McLaren Macomb Hospital	McLaren Macomb Hospital	Emily Kenyon	
3	Pursuing 'Zero Waste' in Hospital Operation Management: A Case Study of the Shanghai Municipal Hospital of Traditional Chinese Medicine	Shanghai Municipal Hospital of Traditional Chinese Medicine	Jie Shen	
4	Using Care Bundles to Improve Indwelling Urinary Catheter Management in a Medical Center	National Cheng Kung University Hospital	Chi-Hsuan Cho	P
5	The Synergistic Development of Smart Elderly Care and the Silver Economy: Innovative Pathways Under Population Aging	Tangze Industrial (Shanghai) Co., Ltd.	Zheyong Sun	
6	Patient Satisfaction During and Post COVID-19 in the US and using a US Community Hospital as a Case Study	McLaren Macomb Hospital	Marwa Hmady	
7	Application Research and Analysis of Quality Management Maturity in Drug Development	YRPG Nanjing Hailing Pharmaceutical Co., Ltd	Min Liu	
8	Zuber's Safety-III: Advancing AI-Driven Predictive Analytics for Patient Safety and High-Reliability Healthcare Systems	Dr. Sulaiman Al Habib Medical Services Group Company	Zuber Mujeeb Shaikh	
9	Diverse Innovative Teaching Strategies to Enhance Patient Safety: Addressing Inpatient Falls	National Cheng Kung University Hospital	Chia-Chieh Huang	P
10	Stay Young Together as Growing Old: Innovating the "Elderly-Friendly and Respectful" Service System	President, Shanghai Huiyuan Hospital	Mannong DING	
11	The issue of the rate of immediate data entry of nurses in relation to patient safety and overtime work	The University of Tokyo	Satoko Tsuru	
12	Enhancing Organizational Knowledge and Sustainable Quality Improvement in Pressure Injury Prevention through Blended Learning	National Cheng Kung University Hospital	Shu-Fang Wu	P
13	Regular exercise is associated with regression of Metabolic Dysfunction-Associated Steatotic Liver Disease (MASLD) independent of comorbidities and PM2.5 exposure	Department of Public Health, NCKU Medical College, Taiwan	Wei-Chun Cheng	P
14	Enhancing Medication Safety and Workflow Efficiency through Digital Barcode Labeling System: A Human Factors Engineering Approach	National Cheng Kung University Hospital	Shu-Fang Wu	P
15	Lean Implementation Frameworks: A Comparative Analysis Between Automotive Manufacturing and Healthcare	Invalue Analytics, India	Sarika Joshi	

10 New Business Development

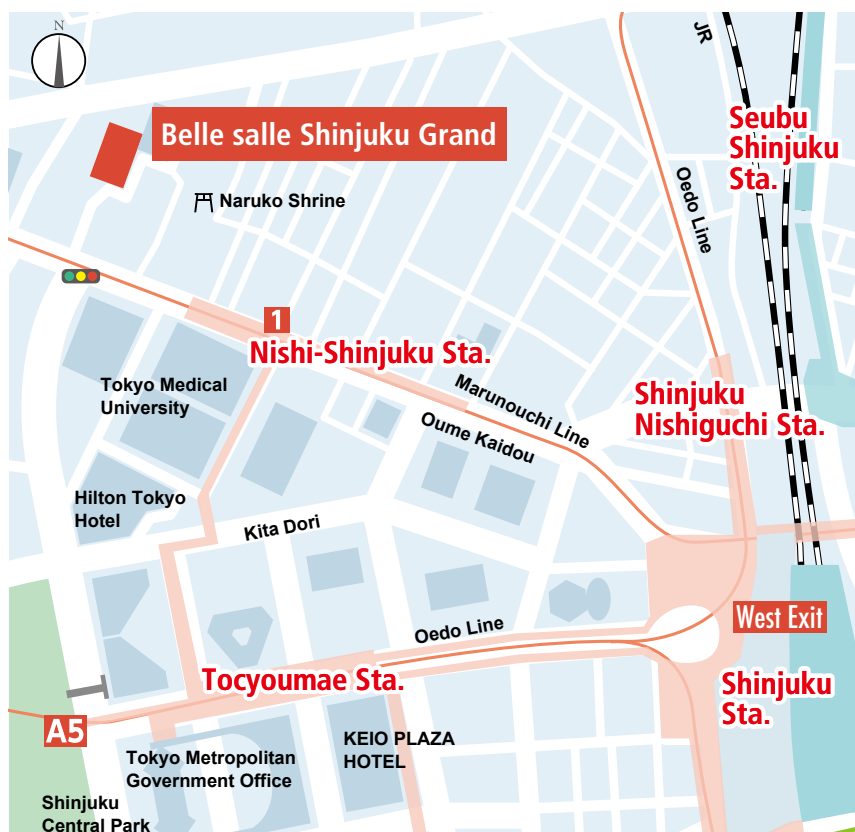
	Theme	Affiliation / Title	Name	
1	Establishing Hitachi's Quality framework : " Global Company with Japanese Spirit"	Hitachi, Ltd.	Koichiro Nishimura	
2	Operation of Value Creation Activities at Panasonic	Panasonic Operational Excellence Co., Ltd.	Takeshi Sayama	
3	Technology development and management for the regeneration of Japanese manufacturing industry	QE Compass	Tetsuo Hosokawa	
4	Leveraging NPD Process to Grow New Businesses	Head TQM Promotion	AMIT KUMAR DAS	
5	Accelerating Digital Business Growth Through The Global QMS Initiative	Hitachi, Ltd. Digital Systems and Services	Ashish Hanjagi	
6	A Study on Quality Function Deployment in Order to Create "Customer Delight"	Tamagawa University	Masamitsu Kiuchi	
7	Improvement of Product Quality Utilizing Analytical Technologies in the Printing Company	Dai Nippon Printing Co., Ltd.	Makoto Mizoshiri	
8	Customer Value Creation and Product Planning Methods in Business Management	Planning System Consulting Corp.	Tomoo Ishikawa	
9	Best Practices for Software Quality Enhancement in Sky Corporation's Product Development	Sky	Satoko Takei	
10	Quality Revolution Creates Better Life	Academician of International Academy for Quality	DENG JI	

Access to Venue

Belle salle Shinjuku Grand

Sumitomo Fudosan Shinjuku Grand Tower 1F,
8-17-3 Nishi-Shinjuku, Shinjuku-ku, Tokyo, Japan

- Nishi-Shinjuku Station, 4 minutes walk from Exit 1 (Marunouchi Line)
- Tochomae Station, 8 minutes walk from Exit A5 (Oedo Line)
- Shinjuku Station, 14 minutes walk from West Exit (JR Line, Odakyu Line, Keio Line)



Registration Fees

General	Early-Bird [Extended] Until June 30, 2025 (originally May 31)	132,000 JPY (incl. tax)
Participant	Regular Starts from July 1, 2025 (changed from June 1)	165,000 JPY (incl. tax)
Organizing committee company Participant		132,000 JPY (incl. tax)
Presenter	*Notified only	66,000 JPY (incl. tax)

Conference Registration Includes

- Pre-Conference Participation- September 1st (Mon.) *1
- Welcome Reception-September 1st (Mon.) *2
- Conference Participation -September 2nd (Tue), 3rd (Wed.)
- Conference Program/Abstract Book
- Farewell Banquet-September 3rd (Wed.) *2
- Company Visit-September 4th (Thu.) *3
- lunch and light meals

*1 First-come, first-served basis with a limited number of participants.

*2 Limited number of participants.

*3 First-come, first-served basis with a limited number of participants. Please note that participation by competitors may be declined in certain cases.

Cancellation Policy

If you cancel for personal reasons, the following cancellation fees will apply:

- July 1–31, 2025 : 50% of the registration fee
- From August 1, 2025 : 100% of the registration fee

Accommodation

Special hotel rates are available for ICQ participants.
The number of rooms is limited, so please register as soon as possible.
For details, please visit the official website ([Hotel]) and make your own reservations.

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Union of Japanese Scientists and Engineers (JUSE)

Co-Organizers

American Society for Quality (ASQ) European Organization for Quality (EOQ)
International Academy for Quality (IAQ)

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Union of Japanese Scientists and Engineers

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For registration

